

Report on the first

Eastern and Southern Africa Regional Farmers' Forum

21 – 23 May 2017, Kampala – Uganda



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Acknowledgments

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Preamble

The Farmers' Forum (FAFO) is a bottom-up process of consultation and dialogue between small farmers' and rural producers' organizations, IFAD and governments for rural development and poverty reduction. Shaped by a consensus document (see box 1) that guides the collaboration, the FAFO was established in 2006, as an operational tool to provide orientation to IFAD operations and to jointly identify opportunities for the development of partnerships between IFAD and FOs.

The first FAFO global meeting took place on February 2006, in conjunction with the IFAD Governing Council. Since then 5 additional global meetings were held in 2008, 2010, 2012, 2014 and 2016.

In 2014, a study of the partnerships between IFAD and Farmers' Organisations (FO) noted that the momentum of these partnerships had reached a plateau, whereas country-level engagement with FOs was diminishing. One of the reasons identified was that the global FAFO process was too focussed on a global level while collaboration and dialogue at regional and country level, i.e. where IFAD operates, was not systematic and opportunities were lost. In this context, during the 6th Global meeting of the Farmers' Forum held in 2016, FAFO Steering Committee members agreed to decentralise the FAFO process and to begin holding regional level FAFOs in order to 'be closer' to the farmers and to foster greater involvement of IFAD regional divisions and country programmes. As such, the process is now organized on a four year basis with global meetings organized every four years (hence with the next one occurring in 2020) and regional consultations where IFAD operates organized in between. In addition, it was also decided to use the IFAD geographical structure for the organization of the regional FAFOs, and whenever possible to organise the regional FAFOs in concomitance with the IFAD regional divisions' implementation workshops, in order to facilitate interactions between FOs, IFAD and the IFAD funded project and programmes.

In this context, in preparation for the 2017 ESA Regional FAFO, a Regional Steering Committee (RSC) was formed in March 2017 with invitations sent jointly by IFAD, La Via Campesina and PAFO. Following its constitution, a first meeting was held virtually on 4 April 2017 to decide the agenda and finalise the quota of participants that each RSC member would invite to the first regional ESA FAFO meeting. Subsequently, the FAFO Regional Steering Committee¹ (ESA RSC) met physically on the 21 May at the eve of the regional meeting that took place from the 22 to 23 May 2017 in Kampala, Uganda. The other regional FAFO in Western and Central Africa, Latin America and the Caribbean and the Asia and Pacific regions are expected to be held between in 2018 and early 2019.

¹ The first ESA RSC physical meeting was attended by Elizabeth Mpfu for LVC, Elizabeth Nsimadala for EAFF, Berean Mukwende for SACAU, Charles Kabwe Mubanga for INOFO, Charles Ogang for WFO and UNFFE; Margret Nakato for WFO; Serge Benstrong for ESAFF; Alessandro Marini and Roberto Longo for IFAD.

The Farmers Forum Consensus¹

The participants share IFAD's fundamental objective of overcoming rural poverty through the economic, social and political empowerment of rural poor people themselves and their organizations. They agree with and support the overall project of creating a Farmers' Forum for consultations and dialogue on ways to "enable the rural poor to overcome poverty" and on IFAD operations. The Farmers' Forum is:

- an ongoing, bottom-up, process – not a periodic event – spanning IFAD-supported operations on the ground and policy dialogue;
- a tripartite process involving farmers' organizations, governments and IFAD;
- a space for consultation and dialogue focused on rural poverty reduction and the centrality of smallholders and family farming development in this process;
- an instrument for accountability of development effectiveness, in particular in the area of empowerment of rural poor people and their organizations; and
- an interface between pro-poor rural development interventions and the process of enhancing the capacity of farmers' and rural producers' organizations (including organizations of artisanal fishers, pastoralists and landless rural workers).

The Farmers' Forum:

- is guided by the principles of inclusiveness, pluralism, openness and flexibility;
- is built on existing fora where possible, avoiding duplication in these cases; and
- respects existing organizations and creating new spaces where needed; and
- is a joint dialogue platform steered – at global and regional levels – by joint and inclusive Steering Committees of representative membership-driven producers organizations and IFAD. Steering Committees have clear mandate, rules of procedures and code of conduct. The Farmers Forum process also includes autonomous spaces for consultation and preparation among producers' organizations before meeting with IFAD.

Conditions

- The forum process starts with national-level consultations that feed into regional or sub-regional meetings. The latter shape the content of, and participation in, the Farmers' Forum at IFAD's Governing Council.
- The forum process should feed into IFAD's governing bodies.
- The forum's success depends on IFAD's capacity to enhance country-level consultation with farmers' organizations and contribute to their capacity-building needs.
- Participants recommend, in particular, institutionalizing engagement with farmers' organizations in key IFAD operational processes (projects, and country and regional strategies).

(¹) The FAFO consensus was agreed during the 2005 Workshop "Towards a Farmers Forum at IFAD's Governing Council". Rome, February 2005, endorsed by IFAD and 34 representatives of Farmers Organizations from all continents, including the International Federation of Agricultural Producers (IFAP), La Via Campesina (LVC) and Réseau des Organisations Paysannes et Producteurs Agricoles de l'Afrique de l'Ouest (ROPPA). The Consensus was further amended on February 2016 during the last global FAFO meeting.

Executive Summary

The first Regional Farmers' Forum (Regional FAFO) was organised in Eastern and Southern Africa (ESA), from the 20th to 23rd May 2017 in Kampala, Uganda. The Forum was held in conjunction with the IFAD Regional Implementation Workshop, centred around the theme of Financial Inclusion for Rural Transformation, and held from the 22nd to the 25th May 2017. The meeting brought together 40 Farmers' leaders from 12 countries and 28 farmers organizations representing millions of small-scale farmers, pastoralists, livestock breeders and fisher folks in Eastern and Southern Africa. It was also attended by approximately 260 representatives from IFAD country offices and IFAD funded projects in 17 countries and by IFAD staff from HQ. The main objective of the FAFO was to explore how to develop or strengthen country level partnership between FOs and the IFAD country programmes.

Following a Regional Steering Committee (RSC) meeting on the 20th May, and a preparatory meeting held between the RSC and the IFAD ESA Division on the 21st May, the 2017 ESA Regional FAFO Plenary Session was officially opened on 22nd May by IFAD Director for the ESA Region, Mr Sana Jatta and Ms Elizabeth Nsimadala, an EAFF Board member who spoke on behalf of the RSC.

The first session of the ESA Regional FAFO was devoted to an overview of the FAFO process given by IFAD's Senior Technical Specialist on Farmers' Organisations and Markets. Participants were reminded that the Farmers' Forum (FAFO) is a bottom-up process of consultation and dialogue between small farmers' and rural producers' organizations, IFAD and governments for rural development and poverty reduction that was established in 2006 as a permanent feature of the IFAD Governing Council and operationalized through IFAD-funded investment projects and grant programmes. In addition, IFAD presented the findings of a study, undertaken in 2014, which analysed the status of the IFAD-FO partnership. The study found that the momentum of the partnerships had reached a plateau, whereas the engagement of FOs in IFAD programmes, especially at regional and national levels was diminishing. As such, the last Global FAFO held in 2016 agreed to decentralise the FAFO process and hold regional level FAFOs in order to 'be closer' to the farmers and enhance the involvement of IFAD regional divisions and country programmes.

The following session consisted of presentations of good practices in IFAD-FO Partnership. These were 1) example of collaboration between IFAD projects and National FOs in Uganda; 2) Towards the creation of national Rural Producers Forum in Tanzania and finally; 3) Long term partnership from projects up to policy engagement in Madagascar. These different types of partnership could help shape different models for IFAD-FO partnerships across the region, and were the basis for discussions on future potential partnerships.

In fact, the ESA Regional FAFO included a break-out session which was organised around country tables consisting of FO representatives, the IFAD country teams, and the IFAD project teams. The objective of the breakout session was to foster country-level discussions in order to initiate partnerships between FOs and IFAD country programmes where they do not exist, and strengthen or further the partnerships in those countries where they already exist. The outcome of the session were 14 country level action plans, jointly developed by the FOs, IFAD and the project teams. The action plans outline concrete next steps, with agreed deadlines and

responsibilities, which will help foster and strengthen the partnerships between IFAD and FOs at country level.

On May 23, a Joint Statement of the First Regional Farmers Forum in Eastern and Southern Africa was presented to the participants of the IFAD Regional Implementation Workshop and the Regional FAFO. The declaration was developed by IFAD and FO representatives and represents the firm commitment from the ESA division to pursue and strengthen the partnership with FOs. The action plans developed during the breakout session form an integral part of the declaration.

FOs Participants of the First ESA Regional Farmers' Forum and selected IFAD staff





Part 1: The Regional FAFO Preparatory Meetings

Regional FAFO Steering Committee meeting

In preparation of the 2017 ESA Regional FAFO, the Regional Steering Committee (FAFO ESA RSC) was formed in March 2017 with invitations sent jointly by IFAD, La Via Campesina and PAFO that were mandated by the Global Steering Committee to launch the process in ESA region. The composition of the ESA RSC mirrored the structure and composition of the global FAFO Steering Committee, while taking into account ESA regional specificities.

Following its constitution, a first meeting was held virtually on 4 April 2017 to decide the agenda of the first ESA regional FAFO meeting, agree on the approach for number and quota of participants that each FAFO ESA RSC member would invite to the first regional ESA FAFO meeting.

The first physical FAFO ESA RSC meeting was held the day before the ESA FAFO meeting, hence on the 21 May and was attended by Elizabeth Mpofu for LVC, Elizabeth Nsimadala for EAFF, Berean Mukwende for SACAU, Charles Kabwe Mubanga for INOFO, Charles Ogang for WFO and UNFFE; Margret Nakato for WFO; Serge Benstrong for ESAFF; Alessandro Marini and Roberto Longo for IFAD

This final SC meeting was held in order to (i) review and validate the ESA FAFO agenda; (ii) review and validate the participants list; (iii) formalise and validate the various roles and responsibilities during the FAFO and; (iv) outline the responsibilities for monitoring the implementation of the commitments on the IFAD-FO partnership.

The main outcomes of the final SC meeting included the decision that the following FO representatives would speak on behalf of the RSC: Mr Charles Ogang would make the opening statement at the Preparatory meeting, (ii) Ms Elisabeth Nsimadala would make the opening statement at the Plenary session and (iii) Ms Elisabeth Mpofu would read the FAFO Declaration, alongside the ESA Director, at the closing session.

In addition, the SC members agreed on the various organisations who would be responsible for monitoring the implementation of the country-level action plans to be developed during the breakout session. These are presented in the table below.

Country	Farmer Organisation	Country	Farmer Organisation
Angola	Not assigned	Mauritius	Not assigned
Botswana	SACAU	Mozambique	LVC/SACAU
Burundi	EAFF	Rwanda	EAFF
Comoros	Not assigned	Seychelles	ESAFF
Eritrea	Not assigned	South Sudan	Not assigned
Ethiopia	EAFF	Swaziland	SACAU
Kenya	ESAFF with EAFF	Tanzania	ESAFF with EAFF
Lesotho	SACAU	Uganda	EAFF
Madagascar	ESAFF with SACAU	Zambia	INOFO
Malawi	ESAFF with SACAU	Zimbabwe	LVC

The minutes of this SC meeting, which includes the discussion and decision points for each agenda item, is available in Annex 4 of this report.

Session 1: Opening Session of Preparatory meeting

The opening session of the preparatory meeting was started by welcoming and introductory remarks, delivered by Mr Alessandro Marini, the IFAD Country Programme Manager (CPM) for Uganda, Mr Charles Ogang the representative of the FAFO RSC, and by the IFAD Director for the ESA Region, Mr Sana Jatta.

In his opening remarks, Mr Marini reiterated the decisions and process that brought to the decentralisation of the FAFO process, with particular reference the 2014 study on the IFAD-FO partnerships and the decision taken at the 2016 global FAFO meeting. He then specified that this was the first ever regional FAFO and that the other Regional Farmers' Organisations (RFO) and IFAD Regional divisions will be looking to learn from the ESA FAFO for the organisations of their respective regional FAFO meetings.

In conclusion, Mr Marini highlighted that the ESA RIW would see the presence of over 260 staff from IFAD and IFAD funded projects, and that main objective of the FAFO was to explore how to develop or strengthen country level partnership between FOs and the IFAD country programmes.

Mr Ogang emphasised that decentralising the FAFO process was crucial to allow the participation of many more farmers' representatives, as opposed to the few leaders that usually travel to the global FAFO meetings. He added that the concomitance of the ESA RIW was a great opportunity, and urged the FO representatives to take full advantage of this occasion to interact with IFAD country offices and project staff, and pursue country level partnerships. While addressing his fellow farmers, Mr Ogang concluded by underlying the need to forge concrete partnerships by developing practical and implementable proposals.



“We need to identify concrete areas of partnership with IFAD, but also need to engage the government with practical and implementable proposals. In addition, we need to identify areas of collaboration that also fit IFAD priorities as they are one of our major partners.” Charles Ogang, World Farmers' Organisation

Mr Jatta outlined the results already achieved by FOs and IFAD, such as the increased accountability of IFAD towards the FOs, the direct involvement of FOs in the development of a number of IFAD's Country Strategic Opportunities Programme (COSOP) and in the design and implementation of IFAD financed projects. He concluded the opening session formalities, by stating that both the FOs and IFAD needed to work hand in hand to ensure that farmers are the ultimate beneficiaries of these consultations.

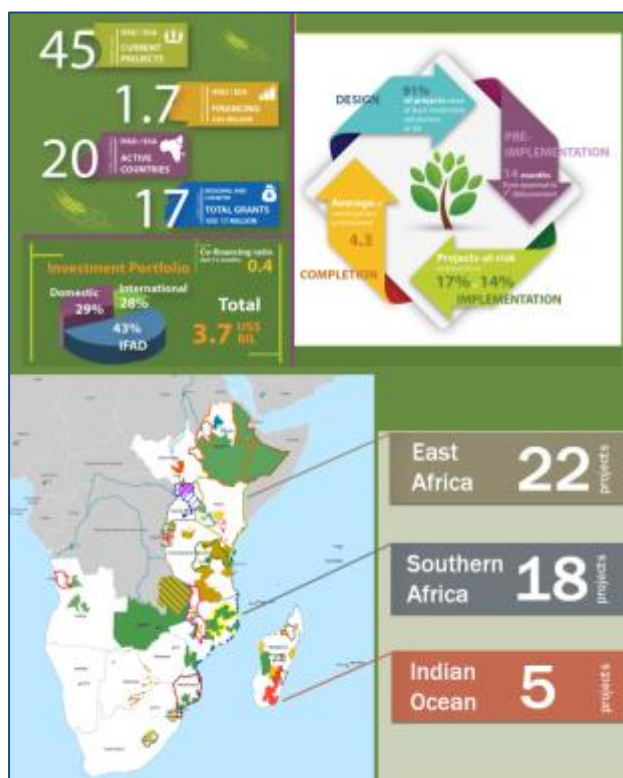
Session 2: Overview of IFAD's portfolio in Eastern and Southern Africa

This session provided the opportunity for IFAD's ESA team to present the broad lines of IFAD's portfolio in the region, followed by a question and answer session with the RSC members. The presentation was delivered by the IFAD Regional Economic Advisor, Ms Shirley Chinien and the ESA Portfolio Advisor, Mr Henrik Franklin.

The first part of the presentation gave a brief global perspective of IFAD's portfolios and presented IFAD's business model. The presenters highlighted that the 2030 Sustainable Development Goals Agenda plays an important role in shaping IFAD's long term orientation, while always keeping in mind IFAD's mandate of investing in rural people and enabling inclusive and sustainable transformation of rural areas, notably through smallholder agriculture-led growth.

In addition, the presenters explained that IFAD investment projects, which are implemented and fully owned by the countries' governments, are financed through loans and grants. In this context, the main entry point for FOs to engage with IFAD are these country-level projects, where FOs can act as implementing partners or as service providers and where IFAD can benefit from their outreach, experience and knowledge with regards to the smallholder farmers that both IFAD and FOs strive to support.

Basic data on IFAD's portfolio in ESA



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The second part of the presentation focused on IFAD programmes in the ESA region, where there currently are 45 projects, across 20 countries, for a total value of USD 1.7 billion. The average project in the region is thus of approximately USD 38 million, although project sizes vary from country to country, with Ethiopia representing the biggest portfolio of over USD 100 million.

The focus of projects in a specific country depends on the joint priorities outlined by the Government and IFAD in the Country Strategic Opportunities Programme (COSOP), the strategic framework of IFAD operations in any given country. Examples of different thematic areas in which IFAD is engaged include, amongst many others: irrigation and rural financing in Ethiopia and South Sudan; support to small-holder dairy farmers in Kenya; public-private partnerships in Tanzania, Rwanda and Uganda.

The presentation then touched on the performance of the ESA portfolio, and in particular some of the crosscutting issues to which IFAD and the ESA Division pay particular attention. These include:

- Nutrition aspects, whereas IFAD is mapping all of its investments to see how they promote nutrition and how they can all become to nutrition sensitive;
- Gender mainstreaming, with the particular examples of Malawi and Rwanda where such efforts have registered success
- Climate change, where IFAD's target is to finance at least 100 climate smart projects.
- Partnerships, which are considered to be crucial not only for leveraging funds through co-financing, but also in order to tap into innovations and knowledge from partners.

Before opening the floor for discussion, the chair of the session reiterated a number of important points raised by the presentation, in particular that, as an international financial institution, IFAD works through loans to governments who implement the projects through their various departments. As such, the chair stressed that the government and the project staff, who tend to be civil servants, are at the forefront of IFAD funded projects, and therefore need to be brought on board if meaningful partnerships are to be forged with FOs.

Following the presentation, the Q&A session brought up a number of questions which are summarised below along with some elements of response brought by the presenters.

- What is IFAD's vision for the next 10 years to come and how does it's project phasing work?

IFAD has a mandate towards small holder farmers because these are the business men/women of the future. Our interventions are geared towards transforming subsistence agriculture into commercial one, while focussing on smallholder farmers.

IFAD looks for sustainability and long term impact, and projects are always designed with an exit strategy in mind. The vision is also to strengthen the capacities of the organisations we are working with and to link them to the private sector so that there is continuity after the completion of the project.

IFAD's operating model comprises a project cycle with two main components. Project development includes the project concept note, detailed project design and design completion. Project implementation includes supervision, the mid-term review and project completion. The phasing of projects is done on the basis of the COSOP and following a programmatic approach where feasible.

IFAD Project Cycle schematic



- What is the loan repayment performance? Are governments taking out too many loans and overburdening tax payers?

In ESA region there are no problems of loans repayment except in one or two countries. This is mainly due to the fact that the loan cycle is 40 years with a grace period of 10 years hence governments are prepared to pay and there is little burden on tax payers

- Is biodiversity an element considered in IFAD loans, and what is IFAD doing to alleviate market, finance, and climate change issues?

The different investment projects can cover different topics, including biodiversity, access to markets and to finance, and climate change, depending on the priorities set by the government. Furthermore, each Regional Division disposes of around USD 65 million for non-lending activities, thus providing a unique opportunity to pilot various innovations, as well as undertaking research, on any relevant topic such as those mentioned.

Session 3: Examples of partnership at country level: Madagascar, Tanzania and Uganda

Session 3 of the preparatory meeting was dedicated to the presentations from the FO teams from Madagascar, Tanzania and Uganda, who presented the examples of collaboration between FOs and IFAD in those countries. These presentations were used as the basis for the session on Good Practices in FO-IFAD partnerships of the ESA FAFO Plenary. More information on these case studies is provided in Session 7.

Case #1: Towards the creation of national Rural Producers Forum in Tanzania

In Tanzania, IFAD is supporting the establishment of a national Rural Producers Forum, which will bring together pastoralists, farmers, fisher folks, beekeepers, hunters and gatherers. The purpose of forum is to offer space for rural producers to critically reflect and identify issues affecting rural producers' livelihoods and strengthen their policy dialogue with the government.

The establishment of the Forum is an entirely FO led exercise, however the FO leaders approached the donor community in order to benefit from their wider experiences and to facilitate the process and discussions with the Government.

Case #2: Example of collaboration between IFAD projects and National FOs in Uganda

In Uganda, IFAD is engaged with two national FOs, namely the Uganda Cooperative Alliance (UCA) and Uganda National Farmers Federation (UNFFE), who work directly with two IFAD funded projects, respectively the second phase of the Vegetable Oil Development Project (VODP-II) and the Project for the Restoration of Livelihoods in the Northern Region (PRELNOR).

In the context of Uganda, the FOs work as service providers to the two IFAD projects, and are responsible for building the capacity of their member institutions who are engaged in the projects, and where necessary to provide institutional strengthening to these same institutions. Furthermore, these partnerships are mutually beneficial as they ensure (i) that the project is implemented in a timely manner (ii) that the services delivered by the project really address the farmers' needs; and (iii) a certain degree of ownership of the project from the farmers who see their parent institution involved, not only some 'external' partners or the government, which in turn assures the sustainability of project activities after the project itself closes.

Case #3: Long term partnership between IFAD, FOs and the Government

The IFAD-FO partnership in Madagascar dates back to 2008, when the formulation of the IFAD COSOP provided a platform for dialogue between IFAD, FOs and the Government. One of the strategic axes of the COSOP that emerged from these discussions, was to support the structuring of FOs, with the intention of enabling these FOs to become effective implementing agents of IFAD funded projects.

Two main examples were provided, namely regarding the Support to Farmers' Professional Organizations and Agricultural Services Project (Projet d'Appui au Renforcement des Organisations Professionnelles et aux Services Agricoles (AROPA)) and the Support Programme for the Rural Microenterprise Poles and Regional Economies (Programme de soutien aux pôles de micro-entreprises rurales et aux économies régionales (PROSPERER)).

In these two cases, the national FO platform acted as the bridge between the project, the farmers and the private sector. In the case of AROPA, the FOs were responsible for providing business training to farmers, with funding from the project, while linking the farmers to the local financial institutions to finance their business plans.

In the context of PROSPERER, the national platform engaged with the private sector, on behalf of its members at local level, and forged commercial partnerships with private sector companies to the benefit of farmers.

The participants reacted positively to the presentations, although some concerns were raised, namely: (i) one participant from Uganda mentioned that IFAD should systematically include FOs in project implementation in order to ensure that they generate a concrete impact on the livelihoods of farmers; (ii) a participant from Kenya argued that FOs should be an integral part of the projects' exit plans, as FOs are institutions which "are here to stay". He further mentioned that IFAD should explore mechanisms to ensure that FOs can participate more in loan-funded projects, and possibly access IFAD loans; (iii) a pastoralist from Tanzania highlighted the increasing participation of pastoralists in these types of forums, and thanked IFAD and the RSC members for including pastoralists groups; (iv) a fisherman from Tanzania enquired about IFAD projects in fisheries as he deplored the lack of fisheries centred activities in the country.

The chair then concluded the session by reiterating the importance of the discussions of the morning session and by emphasising that the three cases presented are different, whereas the Tanzania case focuses on policy, the Uganda case focuses on operational partnership; and the Madagascar case shows how farmers can be in the driving seat of the IFAD program while at the same time delivering at grassroots level.

Session 4: Autonomous space for farmers' organizations

The afternoon session of the preparatory meeting was dedicated to the FOs, during which the FO representatives discussed amongst themselves on the best approach to the FAFO plenary session and how to best exploit the opportunity to interact with the IFAD country teams and project staff. The objective of the session was to agree on a strategy to foster more engagement from the IFAD and project teams, while showcasing the added value of involving FOs in project activities.

The chair of the session, Mr Charles Ogang, began the session by reviewing the outcomes of the RSC held on the 20th May, and informed the participants that the RSC had (i) slightly revised the ESA FAFO agenda to allow for opening remarks from FO representatives; (ii) identified and assigned different roles and responsibilities to different FO representatives; (iii) agreed on the format of the final declaration and appointed a drafting committee; (iv) identified which institutions would be responsible for monitoring the implementation of the country action plans which were to be developed the following day.

Elizabeth Mpofu, also informed the participants that IFAD and the RSC had agreed to deliver a joint statement during the closing session of the ESA FAFO, and that the RSC had appointed her to read out the statement alongside the IFAD ESA Director.

Following the introductory remarks, the participants deliberated further on how to proceed with the meeting in order to reach a common understanding on what the FOs were hoping to achieve with the action plans, and what sort of activities they were thinking of including in the country level action plans.

As such, the main elements of the discussions raised during the rest of the meeting were that:

- FOs need more capacity building and a better understanding of IFAD projects in order to be in a better position to monitor these projects and hold the governments accountable;
- IFAD needs to recognize the heterogeneity of FOs (farmers, pastoralists, fisher folks, etc) and also to work with existing structures so as not to create new organizations without proper mandate;
- FOs need to be more involved in the design process to overcome situations where they only participate in project start-up workshops or steering committees, without having a full understanding of the project
- There will be a request to IFAD to make grants more predictable so that FOs can organize themselves better
- The final declaration should include a paragraph on participants; a paragraph on FOs represented in the current FAFO; a paragraph on IFAD; a paragraph on the RSC and the role it has played; and a concluding paragraph that introduces the action plans emerging from the break out session.



**Part 2: The 2017 ESA
Regional FAFO Plenary
Session**

Session 5: Opening session of FAFO Plenary

The First regional meeting of FAFO was officially opened on May 22nd. The opening session was chaired by Mr Alessandro Marini, IFAD CPM in Uganda, in his capacity as the host and organizer of the Regional Implementation Workshop, being held from the 22nd to 25th in Kampala, Uganda 2017.

The opening was addressed by Mr Adolfo Brizzi, Director of the Policy and Technical Advisory Division, IFAD, Ms Elizabeth Nsimadala, EAFF Board member and speaker on behalf of FAFO RSC and by Mr Sana Jatta, Director of the IFAD ESA Region.

In his opening remarks, **Mr Brizzi** reiterated the importance of the FAFO and FOs as key partners for IFAD, and reminded the participants that the joint-organisation of 6 Global FAFO meetings between 2006 and 2016, in concomitance with IFAD's Governing Council who attend the FAFO as observers, was a testimony to IFAD's engagement and commitment to support FOs. In fact, FAFO members are now part of IFAD's implementation framework, and are an important factor in ensuring that both IFAD and governments are accountable to the farmers we strive to serve.

Mr Adolfo Brizzi, Director of PTA, IFAD



He further added that similarly to the decentralisation process of the FAFO, IFAD was also undergoing a decentralisation process, whereas the institution was under pressure to ensure that it got closer to the ground. Mr Brizzi concluded his remarks by reiterating that the expectations from this FAFO were high and that we all need to be committed to make sure that this process is successful.

Ms Nsimadala, conveyed the greetings on behalf of the millions of farmers of the ESA region, who are represented in the FAFO by around 40 farmers' leaders from 12 countries, and also presented the apologies of the EAFF and SACAU Presidents who were not able to attend the Regional FAFO due to unavoidable circumstances.

She extended the representatives' appreciation to IFAD and the RSC for inviting them to participate in this regional FAFO, and more importantly, to the ESA Division for agreeing to hold the FAFO in conjunction with the ESA Regional Implementation Workshop, thus giving the FOs the rare opportunity to interact directly with IFAD country teams and with project staff, and explore possible areas of collaboration. Other things can wait but food cannot be substituted with anything else.



“70% of most African countries’ population is employed and depends on agriculture; being here to discuss issues of partnership in the sector is fundamental, given that we are alive and kicking thanks to farmers and their agricultural production.” - Elizabeth Nsimadala, EAFF Board Member

Ms Nsimadala further mentioned that we all recognize that the agriculture sector is very fragile with challenges such as, climate change, low levels of production and value addition, outbreak of pests and diseases, lack of markets and lack of affordable financing among others. As such, the farmer representatives believe this meeting is timely, and that their engagement and interaction with the ESA RIW participants will result in clear action points on how the partnership with IFAD will evolve in order to respond to these challenges.

She concluded her remarks by emphasizing the need for IFAD to make grants more predictable, easy and accessible by FOs and that IFAD takes into consideration the heterogeneity of the agriculture sector at the programme design.

Mr Sana Jatta, thanked the RSC members and FAFO participants, and reiterated the process that brought to the organisation of the regional FAFO. He explained to the audience how he was present at the very beginning of the FAFO process, when he was managing a grant provided to ROPPA back in 1997, and how after his move to the Asia and the Pacific Division, he continued to organise regional consultations with FOs from various Asian countries. This is proof that IFAD and FOs can take charge of this decentralisation process and pursue the IFAD-FO partnership across the globe. He mentioned his commitment to ensure that the ESA CPMs and portfolios work with and alongside FOs wherever and as much as possible.

Mr Jatta outlined the results already achieved by FOs and IFAD, such as the increased accountability of IFAD towards the FOs, the direct involvement of FOs in the development of a number of IFAD's Country Strategic Opportunities Programme (COSOP) and in the design and implementation of IFAD financed projects. He concluded the opening session formalities, by stating the coming days will provide an opportunity to accelerate the operational collaborations between IFAD, FOs and Governments, and that both the FOs and IFAD needed to work hand in hand to ensure that farmers are the ultimate beneficiaries of these consultations. To do so it is important to ensure that the outcome of the breakout sessions are concrete and feasible action plans.

“We need to work from the bottom-up to ensure that the farmers that we work for and that you represent benefit from these consultations, and that we keep their challenges and needs, as outlined by Charles, in our minds when we discuss” – Sana Jatta, IFAD ESA Regional Director



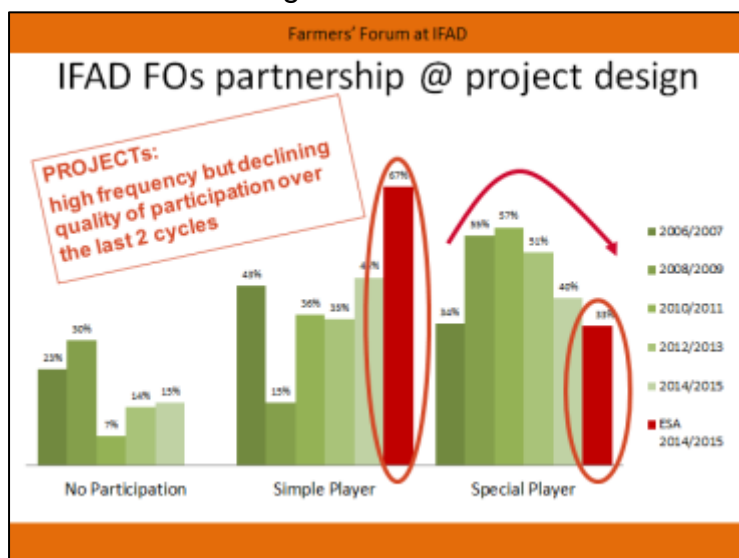
Session 6: Overview of the FAFO process

The session consisted of a presentation from Mr Roberto Longo, IFAD's Senior Technical Specialist on Farmers' Organisations and Markets. The purpose of the presentation was to highlight the evolution of the FAFO process, including its origin and purpose, the type of FOs that are working with IFAD, an analysis of IFAD-FO partnership, the country action plans and the importance of monitoring their implementation.

In this context, the presentation reminded participants that the first Global meeting of the Farmers' Forum was held in IFAD HQ in Rome, on the 13 and 14 February 2006, as a platform for dialogue between IFAD and farmers' and rural producers' organizations. The FAFO was created as a bottom-up process of discussion, that spans from IFAD-supported operations on the ground to higher level policy engagement. The FAFO is guided by the principles of inclusiveness, pluralism, openness and flexibility, working and respecting existing organizations and their structures.

Mr Longo informed the participants that IFAD works with FOs that are autonomous, membership-based professional organizations of smallholders that are structured beyond the grass-roots or community level, at the local, national, regional and global levels. These organisations can take any form, from producers' associations to cooperatives, unions and federations.

The presentation also included with a brief analysis of the status of the IFAD-FO partnership. It was noted that the momentum of these partnerships had reached a plateau, whereas the engagement of FOs in IFAD programmes was diminishing. One of the reasons was that the global FAFO process was mainly HQ led with little dialogue at regional and country level, where IFAD funded projects intervene. Hence, the 2016 Global FAFO meeting participants agreed to decentralise the FAFO process and begin holding regional level FAFOs in order to 'be closer' to the farmers and to foster a greater involvement of IFAD regional divisions and country programmes.



More specifically, IFAD and FOs partnership at project design was characterised by high frequency but declining quality of participation over the last 2 project-cycles, spanning 2 years each. In fact, the percentage of *simple players*² increased from 35% in 2012-2013 to 45% in 2014-2015, while the percentage of *special players*³ decreased from 51% to 40% over the same period.

² This category includes the modalities whereby FOs are contracted as service providers, FOs as implementing partners and managing project funding for implementing a set of project activities (below the component level) or with FOs as members of the in-country Country Programme Management team (CPMT).

³ This category gathers all the modalities whereby FOs are recognized as a special stakeholders at project implementation stage: FOs are assigned full responsibility for the management of one or more components; FOs as formal members of the project Steering Committee.

The presentation ended with a chronology for the coming years: In 2017, the ESA FAFO will develop action plans for country level cooperation. These action plans are joint commitments between the IFAD ESA division, IFAD project staff and the FO to pursue partnerships at country level. Between 2017 and 2019, the action plans will be implemented, and the institutions designated by the RSC will monitor the progress. Finally, by 2020, the 7th Global FAFO meeting will be held, where the FOs and IFAD will report on the progress of the collaborations and will set the agenda for the next cycle.

Session 7: Good Practices in IFAD-FO Partnership: Examples of effective collaboration at country level

This session was devoted to the presentation of the partnership examples that were outlined during the preparatory meeting. The aim was to show participants the different types of partnerships that can be achieved in different contexts, between FOs and IFAD country programmes.

Case #1: Towards the creation of national Rural Producers Forum in Tanzania

In Tanzania, IFAD and other donors are supporting the establishment of a national Rural Producers Forum, which will bring together organisations of pastoralists, farmers, fisher folks, beekeepers, hunters and gatherers.

The establishment of the Forum is an entirely FO led exercise, after realizing the existing FOs were *diverse and segmented*, thus weakening their policy influence and livelihood impact. In this context, the national Forum was established in order to:

- offer space for rural producers to critically reflect and identify issues affecting rural producers' livelihoods
- develop a common agenda based on empirical evidence and experiences, and hence optimize their potential in addressing common concerns
- strengthen policy dialogue between rural producers, farmers organizations and the government

The national Forum would also allow to build on the experiences of the existing district producers forums by ensuring that issues raised at sub-national levels are also brought up to the national level when necessary.

In terms of the partnership, the FO leaders approached the donor community in order to mobilise funding, but also to benefit from their wider experiences and to facilitate the process and discussions with the Government.



Mr Audax Rukonge, of the Agricultural Non State Actor Forum (ANSAF) Tanzania, presenting the example of IFAD-FO partnership in Tanzania

Case #2: Example of collaboration between IFAD projects and National FOs in Uganda

In Uganda, IFAD is engaged with two national FOs, namely the Uganda Cooperative Alliance (UCA) and Uganda National Farmers Federation (UNFFE), who work directly with two IFAD funded projects, respectively the second phase of the Vegetable Oil Development Project (VODP-II) and the Project for the Restoration of Livelihoods in the Northern Region (PRELNOR).

In the context of VODP-II, the Mid-Term Review mission had revealed weak leadership and governance structures of the Kalangala Oil Palm Growers Association (KOPGA), which could put at risk the long term sustainability of the project's achievements. As such, the MTR recommended as an exit strategy, to restructure and strengthen the KOPGA in order to enable the FO to deliver the relevant services to the palm oil producers, after the completion of the project.

In this context, UCA was selected to train and strengthen the KOPGA leadership, to support the mobilisation and structuring of primary producer groups, and subsequently to support the confederation of these primary groups into secondary FOs.

In the context of PRELNOR, the District Farmers' Associations (DFA), who are members of UNFFE, were tasked with the provision of extensions services, the mobilisation of farmers and participating in the management mechanism of the infrastructure being built by the project. As the parent institution of the DFA, UNFFE was asked to train and strengthen the DFA in order to ensure that they would be fully capable of implementing the project activities assigned to them.

These partnerships are mutually beneficial as they ensure (i) that the project is implemented in a timely manner (ii) that the services delivered by the project really address the farmers' needs; and (iii) a certain degree of ownership of the project from the farmers who see their parent institution involved, not only some 'external' partners or the government, which in turn assures the sustainability of project activities after the project itself closes



Mr Harrison Kaziro, of the Uganda Cooperative Alliance, presenting the example of partnership between UCA and the VODP II project in Uganda.

Case #3: Long term partnership between IFAD, FOs and the Government

The IFAD-FO partnership in Madagascar dates back to 2008, when the Government of Madagascar included in its agriculture development strategy the strengthening of the Agriculture Chamber and of FOs in the country. Subsequently the Government, IFAD and the FOs formulated the 2008 COSOP in order to implement this strategy. One of the strategic axes of the COSOP that emerged from these discussion, was to support the structuring of FOs, with the intention of enabling these FOs to become effective implementing agents of IFAD funded projects.

The enactment of this partnership was initially realised through 2 projects, namely the Support to Farmers' Professional Organizations and Agricultural Services Project (*Projet d'Appui au Renforcement des Organisations Professionnelles et aux Services Agricoles (AROPA)*) and the Support Programme for the Rural Microenterprise Poles and Regional Economies (*Programme de soutien aux pôles de micro-entreprises rurales et aux économies régionales (PROSPERER)*).

In these two cases, the national FO platform acted as the bridge between the project, the farmers and the private sector.

With regards to AROPA, the project supported, amongst other things, the professionalization of farmers, the strengthening of FOs, the fostering of market linkages and the establishment of an agricultural development fund. In this context, one national FO was able to secure funding for its business plan on the production of rice seed, involving 560 farmers. In 2016, 300 tonnes of certified seeds were produced, allowing the farmers to increase their average income to USD 418.

In the context of PROSPERER, the national platform engaged with the private sector, on behalf of its members, and forged commercial partnerships with private sector companies to the benefit of farmers. For example, the national FO was able to negotiate a contract with CODAL, an agro-processing company, and France Miel, a French honey cooperative, for the export of 10 tonnes of honey for a total value of USD 90,0000.



Mr Jean Louis Ratsimbazafy, President of the *Syndicat des Organisations Agricoles*, presenting the example of IFAD-FO partnership in Madagascar

A group of people are sitting in a circle on the ground under a dense canopy of bamboo trees. They appear to be engaged in a discussion or a breakout session. In the background, there is a building with a white roof and teal and red walls. The ground is covered with dry straw or hay. The scene is set in a rural, outdoor environment.

Part 3: The Breakout Session

Session 8: Breakout session: Country-level action plans

The ESA Regional FAFO included a break-out session which was organised around 9 country tables - in some cases the tables could include more than one country where there are not enough interlocutors - consisting of 164 participants including FO representatives, CPMs, CPOs and Project Directors, as detailed in the table below. In the case of Lesotho, Malawi, Swaziland and Zimbabwe programmes⁴, the Country Programme Manager position was vacant at the time of the ESA FAFO, hence the session included the Regional Environmental Specialist instead of the CPM, and the action plan would be further detailed upon the arrival of the CPM.

Breakout table	Countries	Participants
1	Bostwana, Mozambique and Seychelles	36
2	Burundi	4
3	Ethiopia	19
4	Kenya	12
5	Lesotho, Malawi, Swaziland, Zimbabwe	11
6	Madagascar	11
7	Rwanda and Tanzania	32
8	Uganda	21
9	Zambia	18
Total		164

The objective of the breakout session was to foster country-level discussions between national FO representatives, IFAD Country teams and the Project staff of IFAD funded projects, in order to initiate partnerships between FOs and IFAD country programmes where they do not exist, and strengthen or further the partnerships in those countries where they already exist.

Each table developed a concrete and feasible action plan outlining the next steps and agreed actions to be implemented for the initiation or strengthening of the country level partnerships. As such, 14 country level action plans were jointly developed, and form an integral part of the joint IFAD-FO Declaration which was read-out during the closing session, and are available in Annex 3 of this report.

The 'Kenya' table during the FAFO break-out session.



The RSC will meet and report on the status of implementation of the action plans towards early 2018.

⁴ The four countries programmes are managed by one CPM.



Part 4: The Closing Session

Session 9: The Joint IFAD-FO Statement

On Tuesday 23rd May 2017, during the closing session of the regional ESA FAFO, Mr Sana Jatta and Ms Elisabeth Mpofu, read out the Joint IFAD-FO declaration, which represents the joint commitment that will guide IFAD/FOs country level partnerships between Mid-2017 and end of 2019. The full declaration, including the action plans, is presented below.

Joint Statement of the First Regional Farmers Forum in Eastern and Southern Africa

Kampala, Uganda, 23rd of May, 2017

The current declaration was developed by IFAD and FO representatives and it represents the firm commitment from the ESA division to pursue and strengthen the partnership with FOs.

On 20th to 23rd May 2017, 40 Farmers' Leaders from 12 countries and 28 farmers' organizations, representing millions of small-scale farmers, artisanal fishers, pastoralists met with IFAD ESA Division in Kampala, Uganda, for the First Regional Farmers' Forum in Eastern and Southern Africa.

The Forum was held in conjunction with the IFAD Regional Implementation Workshop, centred around the theme of *Financial Inclusion for Rural Transformation*, the workshop that took place from 22nd to 25th May 2017 and was attended by approximately 260 representatives from IFAD funded projects in 17 countries and by IFAD staff from HQ.

The four-day meeting of the forum kick started by the first physical meeting of the Regional Steering Committee, whose membership currently draws from ESAFF, EAFF, SACAU, INOFO, WFF, WFFP, WFO, La Via Campesina and IFAD⁵. The Committee reviewed the agenda, and provided the elements for its Terms of Reference vis-à-vis the Regional FAFO process for the years ahead.

Farmers' Delegates appreciated the efforts done by IFAD in promoting operational collaboration and dialogue with FOs at country, regional and global levels. Further to that, Farmers' Delegates reiterated the centrality of partnering with IFAD according to the principles of inclusiveness, pluralism and heterogeneity as agreed in 2005 with the FAFO consensus document⁶. Farmers' Delegates further emphasized the need of unfolding country level cooperation with IFAD on the basis of arising opportunities.

ESA FAFO participants jointly decided to focus the collaboration in the region country by country and as articulated in the country-level action plans. The action plans have been developed during break-out sessions that brought together IFAD Country Teams, Project Coordinators; staff from IFAD funded Projects, and Farmers' Representatives. Country level action plans were developed for 14 countries, namely for Burundi, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Rwanda, Seychelles, Swaziland, Tanzania, Uganda, Zambia and Zimbabwe.

⁵ Eastern and Southern Africa Farmers' Forum (ESAFF), World Forum of Fish harvesters and fish workers (WFF), World Farmers' Organisation (WFO), Intercontinental Network of Organic Farmers Organisation (INOFO), Eastern Africa Farmers Federation (EAFF), Southern Africa Confederation of Agricultural Unions (SACAU), International Fund for Agricultural Development (IFAD)

⁶ 2005 FAFO Consensus (<https://www.ifad.org/documents/10180/dcc401b6-fdfa-4a06-829f-45d13f98393e>).

The action plans are attached and are an integral part of the joint IFAD/FOs commitment. Elements of the 14 country-level action plans comprise the following:

- periodic consultations to monitor country level collaboration and proposal of corrective measures to improve cooperation between IFAD supported projects and FOs;
- support the development of country-level Farmers' or Rural Producers' Forums to foster dialogue between national government, FOs and development partners for sustainable rural development
- joint mapping of FOs at country level to explore ways of developing cooperation with IFAD Country Programmes
- Contracts between IFAD funded projects and Apex FOs in support of institutional development of local FOs

This statement and the attached Country Action Plans were jointly developed by IFAD ESA Regional Division and Farmers' Delegates and represent a joint commitment that will guide IFAD/FOs country level partnerships between Mid-2017 and end of 2019.

Botswana, Mozambique and Seychelles

	Agreed Action	Responsible Party	Expected Timeline
1	Botswana - Develop agricultural master plan	MoA, FO, ICO	Dec 2017
2	Mozambique - Consultation with famers and fisheries associations during the new COSOP design	ICO	Dec 2017
3	Seychelles - Establish multistakeholder platform to discuss policies using 4P's approach	ICO	Dec 2017

In addition to these 3 agreed actions specific for the three countries, the participants of the breakout session outline a number of activities (with no specific time bound) which are applicable to all 3 countries:

- In-depth assessment of capacity building needs
- Design and implement innovative tools for capacity building programs considering the training needs, for instance FFS's
- Link capacity building with interventions that bring tangible benefits for FO's
- Work on legal framework at different levels: grassroots, district, provincial and national considering different kind of segments in the value chain
- Knowledge and information sharing, for instance through platform meetings
- Improve communication between farmers forum at national and regional level with Projects
- Bring multi-sectorial approach to farmers forum at national, regional and global level
- Find mechanisms assisting in enforcing collaborations between farmers organizations and IFAD Programmes/Projects, for example Memorando of Understanding;
- IFAD Projects could have instruments to support capacity building of CSO, and social inclusion;
- Need for identifying complementarities among groups (farmers, pastoralists, fisheries)
- Experience exchanging at country and regional levels
- Understand where and why IFAD Projects are failing to support FO's to become autonomy and sustainable after Projects completion
- Invest on (socio-economic) research addressing sustainability aspects
- Strengthen the capacity of the Apex organizations

List of participants :

NO	COUNTRY	NAMES	Project/FO
1	ANGOLA	Cavungo Lombo	FoRMAPROD
2	ANGOLA	Maria Alves Dongala Dombaxe	FoRMAPROD
3	ANGOLA	Nkosi Luyeye	FoRMAPROD
4	BOTSWANA	Christine Ndibo Maphorisa	ASSP
5	BOTSWANA	Judith Mwamba Madimba	ASSP
6	BOTSWANA	Mokwadi Mapitse	ASSP
7	BOTSWANA	Neo Gloria Koloji	ASSP
8	BOTSWANA	Orman Roy	ASSP
9	MOZAMBIQUE	Armenio Silva	ProDIRPA/IDEPA
10	MOZAMBIQUE	Selso Cuaira	ProDIRPA/IDEPA
11	MOZAMBIQUE	Messas Alfredo Macuiane	PROAQUA
12	MOZAMBIQUE	Nélia de Jesus Hari Domingos	PROAQUA
13	MOZAMBIQUE	Alexandre Milice	PROMER
14	MOZAMBIQUE	Carla Honwana	PROMER
15	MOZAMBIQUE	Leia Alexandre Quina Bila	PROMER
16	MOZAMBIQUE	Victoria Zucula	PROMER
17	MOZAMBIQUE	Fernado Momade	ProPESCA/IDEPA
18	MOZAMBIQUE	Daniel Mate	PROSUL
19	MOZAMBIQUE	Natércia Cossa	PROSUL
20	MOZAMBIQUE	Carlos João Jeremias Abacar	MDG1C/ Min. of Economic&Finance

21	MOZAMBIQUE	Eva Damáó	MDG1C/ Min. of Economic&Finance
22	MOZAMBIQUE	Clementina Machungo	PRONEA (PSP)
23	MOZAMBIQUE	Jeronimo Francisco	PRONEA (PSP)
24	MOZAMBIQUE	Sandra Silva	PRONEA (PSP)
25	MOZAMBIQUE	Rui Falcáo	ProPESCA/IDEPA
26	MOZAMBIQUE	Mario Chemane	PROSUL
27	MOZAMBIQUE	Custodio Mucavele	IFAD CPO
28	MOZAMBIQUE	Maria Fernanda de Souza Arraes	IFAD
29	MOZAMBIQUE	Nelson Maulate	IFAD
30	MOZAMBIQUE	Robson Mutandi	IFAD County Director
31	MOZAMBIQUE	Luis Mario	UNAC
32	MOZAMBIQUE	Renaldo Chingore	UNAC
33	SEYCHELLES	Linetta Estico	CLISSA
34	SEYCHELLES	ThembeKile Manjengwa	CLISSA
35	SEYCHELLES	Melville Charles Marie Elizabeth	CLISSA
36	SEYCHELLES	Serge Benstrong	SeyFa

Burundi

SI	Agreed Actions	Responsible Party (ies)	Expected deadline (frequency)
Developpement des OP			
1	Structuration des OP et organisation des producteurs (Structuration)	OP partenaires des projets	2017-2019 (continue)
2	la vulgarisation de la nouvelle loi sur coopératives et mise en conformité des OP. Clarifier la différence entre OP et ONG engagées dans le développement du monde rural	PRODEFI avec les autres projets, Bureau pays du FIDA	Aout-Nov 2017 (annuellement)
Planification des actions des/avec les OP			
3	Elaboration participative des PTBA (Budget annuel-OP)	PAIVA-B, PRODEFI, PRODEFI II, PROPA-O, PNSADR-IM, CAPAD et autres OP	Octobre-Decembre 2017 (annuellement)
4	Consultation pour la formulation du Nouveau Projet a tous les niveaux (Local, National et sectoriel lorsque applicable)	Bureau Pays du FIDA/OP	Fin 2017-Debut 2018
5	Preparation d'une note succincte (2-4 pages en reponse a une demande de clarification sur la base du Minutes du CPMT) decrivant l'encrage de l'assistance technique du PAIFAR-B (en cours d'approbation) dans une perspective de demarrage du projet et son evolution	Bureau Pays du FIDA avec appui de LTA/experts de la formulation	mi 2017
Contractualisation avec les OP			
6	Contractualisation des OP comme fournisseurs de services	PAIVA-B, PRODEFI, PRODEFI II, PROPA-O, PNSADR-IM, CAPAD et autres OP	Octobre-Decembre 2017 (annuellement)
7	Discussion entre PNSADR-IM et CAPAD sur la collaboration avec des OP sur la gestion technique et fiduciaire	PNSADR-IM avec CAPAD et autres	Premier trimestre 2018
Mise en oeuvre avec les OP			
8	Synergies entre structuration et inclusion pilote d'actions de Lutte Contre la Malnutrition Aigue et Chronique (LMAC)	PROPA-O and ULMAC avec OP	2017-2019 (continue)

9	Renforcement des capacités des producteurs (Formation-Encadrement)	OP partenaires des projets	2017-2019 (continue)
10	Fournir un appui au niveau des Chaines de Valeurs (Valorisation)	OP partenaires des projets	2017-2019 (continue)
11	Facilitation accès des producteurs aux financements auprès des Institution de microfinance	OP partenaires des projets avec les EMF contractés	2017-2019 (continue)
12	Consultation avec les EMF dans la définition des produits financiers a proposer	OP partenaires et EMF des projets	2017-2019 (continue)
Evaluation des interventions des OP			
13	Conception d'une méthodologie d'évaluation mixte (autoévaluation+évaluation projet+externe) des OP partenaires des projets et de planification des activités, des résultats et impacts des prestations et partenariats	Bureau Pays avec PAIVA-B, PRODEFI, PRODEFI II, PROPA-O, PNSADR-IM, CAPAD et autres OP	2018
	Consultation periodique entre FIDA-Projets-OP-Gouvernement pour clarifier le role des OP dans le programme FIDA - partager la strategie /approche FIDA vis-à-vis des OP - Etat de de la collaboration et recommandations (FIDA-OP)	Projets FIDA (Programme) - Bureau Pays FIDA et OP	Octobre-Decembre (Annuellement)
14	Appuyer le Forum Paysan annuel	PAIVA-B, PRODEFI, PRODEFI II, PROPA-O, PNSADR-IM, CAPAD et autres OP	Annuellement

List of participants :

	Nom	PROJET/OP		Nom	PROJET/OP
1	Ntiranyibabira Damas	PNSADR- IM	5	Bitoga Jean Paul	PRODEFI
2	Chahib Zouaghi	Interim CPM FIDA	6	Aloyo Hakitinana	PRODEFI II
3	Toyi Isidore	CPO	7	Ndayishimiye Jean Marie	CAPAD
4	Esperance Musirimu	PAIVA-B/PRODEFI	8	Roberto Longo	FIDA

Ethiopia

	Agreed Action	Responsible Party	Timeline
1	Identify Unions and Federations of Multipurpose Cooperatives (PASIDP II/CBINREMP), and SACCOs (RUFIP II) as well as livestock-based marketing organizations/coops (PCDP III) and assess their capacity based on a simple framework	IFAD projects - PASIDP II/CBINREMP, RUFIP II, PCDP III and FO	December 2017
2	Consult with FO leaders on opportunities and needs for support	IFAD projects, IFAD ICO and FOs	December 2017
3	Based on the outcomes from these interactions, we will develop a more concrete action plan for 2018. This plan may include actions such as the organization of a consultative meeting between implementing agencies and selected relevant FOs/COOPs; the involvement of relevant cooperatives in the planned design for future investment in the Ethiopian Pastoral Areas (Afar, Somali, Oromia and SNNPR); or the inclusion of specific support/partnership arrangements in AWPBs of ongoing projects.	IFAD projects, IFAD ICO and FOs	Early 2018

List of participants :

Name	Organisation	Contact	Name	Organisation	Contact
Markos Wondie Minale	CBINReMP	markwoin@gmail.com	Ali Seid Omer	PCDP III	oseidhaik@yahoo.com
Getachew Hailu Mengistu	CBINReMP	gahm271198@gmail.com	Ebstie Sewount Chekol	PCDP III	sewnetchekoleb@gmail.com
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Daniel Tedla Woldegebriel	PASDIP II	danieltedla69@gmail.com			

Kenya

SI	Agreed Action	Responsible Parties	Expected deadline
1	Review the livestock registration process in Kenya in order to explore how to attract more small-scale breeders	SDCP/KLBO	Dec-17
2	Open office in Nyeri to cater for SDCP supported breeders in the region	SDCP	Dec-17
3	KCEP (and other interested projects) to initiate discussions with KENAFF (and other interested FO) on how to support projects to strengthen farmer organisations supported by IFAD projects	KCEP/KENAFF/EAFF	Sep-17
4	Geographical mapping of FO in Kenya	EAFF	Jun-17
5	Based on FO mapping - consultations with Kenya ICO and project directors	ICO/EAFF/Project Directors	Jul-17

List of participants :

Name	Organisation	e-mail	Name	Organisation	e-mail
Wangari Muthia	Africa Harvest	wkirag@africarharvest.org	Valentina Sauve	PROCASUR	vsauve@procasur.org
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Esther Magambo	KCEP-CRAL project	ekmagambo@gmail.com	Eliud Muli	ICIPE Kenya	emuli@icipe.org

Lesotho, Malawi, Swaziland and Zimbabwe

	Agreed Action	Responsible Party	Expected Timeline
1	Lesotho – MAFS project will help the national FO to establish a platform to revive dialogue with the Government of Lesotho	MAFS and FOs	December 2017
2	Malawi - SAP will support creation of dialogue platform and aim for a first meeting to coincide with the start of PRIDE	SAP	September/October 2017
3	Swaziland –SMLP-CSARL will review budgets and look at calling a meeting to develop a national dialogue and potential platform	SMLP-CSARL and FO	October 2017
4	Zimbabwe - the new project SRIP will invite FOs to the inception workshop to initiate dialogue	SRIP and IFAD ICO	TBC (following arrival of new CPM)

List of participants :

Name	Organization	Country	Name	Organization	Country
Mathoriso Molumeli	Ministry of Agriculture	Lesotho	Charles Kalemba	Ministry of local government	Malawi
Deliwe Khemisi	Ministry of Agriculture	Lesotho	Manuel Manglanga	RLEEP	Malawi
Phomolo Lebota	WAMPP	Lesotho	Nancy Mpita	Ministry of Finance	Malawi
Ntitia Tuedile	Ministry of Agriculture	Lesotho	Sam Elisa	RLEEP	Malawi
R. Pheko	SADP	Lesotho	Precious Mbewe	SAPP	Malawi
Tsiu Mphanya	Ministry of Agriculture	Lesotho	Lynn Kota	SMLP	Swaziland
Friday Liviwinji	Ministry of Agriculture	Malawi	Nanzzo Magala	SMLP	Swaziland
Rex Baluwa	SAPP	Malawi	Dlamini Thenbeni	SMLP	Swaziland
Jacob Nyirongo	Farmers Union of Malawi	Malawi	Elizabeth Mpofo	ZIMSOFF	Zimbabwe
Dixon Ngwende	RLEEP	Malawi	Nelson MUZINGWA	ZIMSOFF	Zimbabwe
Stephen Twomlow	Regional Climate and Environment Specialist IFAD	IFAD			

Madagascar

SI	Agreed Action	Responsible Parties	Expected deadline
1	Increase support to the organisation of the next national farmers forum	FO	December 2017
2	Increase investment into capacity development and institutional development, with specific focus on the leaders	Projects	December 2017
3	Accelerate the pace of the achievements of COSOP indicators related to improving the capacity of farmers and their organisation	IFAD	December 2017
4	Invite an FO to the next supervision missions	IFAD and FO	September/October 2017
5	As a side event to the annual COSOP review, organise specific consultation between FO, the Ministries and IFAD funded projects to assess the status of the on-going partnership	IFAD and FO	July 2017

List of participants :

Name	Organisation
Ibrahima Bamba	IFAD CPM
Rachel Senn	IFAD CPO
Fanja Raharinomena	Directeur de la Programmation et du Suivi-evaluation du Ministere en charge de l'Agriculture
Claude Henri Ralijaona	Coordonnateur AROPA
Andrianiainasoa Rakotondratsima	Coordonnateur AD2M
Vladmir Ratsimandresy	Coordonnateur PROSPERER
Hary Lala Rakotonaivo	Coordonnateur FORMAPROD
Ndriana Rahaga	Coordonnateur CAPFIDA
Richard Razafindrabary	Vice President de la Chambre d'Agriculture
Jean Louis Ratsimbazafy	Vice President OPF Reseau SOA
Navalona Andrianjanahary	Assistant technique Coalition Paysanne de Madagascar

Rwanda and Tanzania:

Rwanda

N.	Agreed Actions	Responsible parties	Expected deadline
1	<p>Use APEX more systematically to undertake needs assessment of farmers organizations (FO) and cooperatives during project design</p> <ul style="list-style-type: none"> ➔ Financial support to APEX can be performance based according to the actual results from the capacities created and services provided to address identified gaps from needs assessments ➔ There is need to clarify roles of APEX vs Rwanda Cooperative Agency (RCA) in providing capacity building support 	APEX, RCA, MINAGRI, and IFAD	Immediate
2	Support APEX organizations to provide services, particularly business advisory services, to FO members using cost-recovery principles / mechanisms to ensure financial sustainability and exit strategy. PRICE has tried to do this in its focused commodities with mixed results.	APEX, MINAGRI, IFAD	Immediate
3	Better integration of smallholders cooperatives needs as part of a more holistic 4P concept with private agribusiness actors	PASP, PRICE	
4	More efforts to support less mature cooperatives to build cooperative resources through member savings (SACCOS) to help them build collateral and facilitate access to financial services (PASP)		

Tanzania

	Agreed Action	Responsible Party	Expected Timeline
1	Targeted support for next steps in establishing and holding the first meeting of the Tanzania Rural Producers' Forum : (i) Developing charter of principles, (ii) mapping of existing producer organizations (crop farmers, livestock keepers, fisher folks, hunters and gatherers, etc.), (iii) fund raising strategy	Rural Producers' Task team, IFAD	November 2017
2	IFAD-funded projects to more systematically support role of FOs in prioritizing public investments, monitoring budget implementation, and tracking of public expenditure at national and local (district) levels to ensure stronger performance and results, and accountability to non-state actors	MoA, Local government authorities, FOs, ANSAF, IFAD	October 2017
3	Better integration of FO needs as part of a more holistic 4P concept with private agribusiness actors (MIVARF, ASDP II)	MoA, PMO, Local government authorities, FOs, ANSAF, IFAD	Continuous
4	Support to implementation at national and local (district) levels of the Voluntary Guidelines for Securing Sustainable Small-Scale Fisheries	EMEDO /IFAD/ANSAF	September 2017

List of participants :

Name	Organization & Function	Contact details
Masa Kishi	Procurement Expert , IFAD	m.kishi@ifad.org
Honest Mseri	Project officer ANSAF	
Joseph Gafaranga	Secretary General IMBARAGA	gafaranga@yahoofr
Jean Claude Nudahunga	Head of planning	claumud2001@yahoo.com
Silver Tumwegamire	Project leader , IITA	s.tumwegamire@cgiar.org
Thomas Heimgartner	Program Manager , SDC	thomas.heimgartner@eda.admin
Mwatima Juma	IFAD CPO Tanzania	mijuma@ifad.org
Francisco Pichon	IFAD Country Director	f.pichon@ifad.org
Sizya Lugeye	IFAD	saidikhamisi@yahoo.com

EdithRudith Lukanga	World Fisher Forum	elukanga@yahoo.com
Madelaine Usabyimbabazi	SPIU	Madousa2020@yahoo.fr
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Aimable Ntukanyagwe	IFAD CPO Rwanda	
Jabir Mchomvu	IFAD	j.mchovu@ifad.org
Christian Hakiba	IFAD	c.hakiba@ifad.org
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John S Kuchaka	MOFP	jkuchaka@yahoo.com
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Shedehwa Elias	MIVARF	
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Twalib Mmbaga	ACT	tmmbaga@gmail.com

Uganda

SI	Agreed action	Responsible party	Expected deadline
1	Organize meeting for all member based Producers' Organizations to agree on mechanisms to ensure inclusiveness and representation for policy dialogue/advocacy.	UNFFE	September 2017
2	Partnership agreement/contract with UCA for support and strengthening of farmers organizations in oil palm and oilseeds areas under VODP2	IFAD/PMU-VODP2 /UCA	July 2017
3	Support UNFFE to reach out to their members (District Farmers Associations) in the PRELNOR districts to strengthen them on governance and internal organization aspects.	IFAD/PMU-VODP2 /UNFFE	November 2017
4	Define at project design stage and include in legal documents role of UCA as partner for support to farmers organizations under the new National Oil Palm Programme (NOPP)	IFAD/GoU	December 2017

List of participants :

Name	Organisation	contact	Name	Organisation	contact
Marta Agujetas	metameta	marta@metameta.nl	Bismarck Olanya	PRELNOR	peter.olanya@gmail.com
Godfrey Obura	PRELNOR	oburalalobo@gmail.com	Kenneth Katunga	UNFFE	katungakenneth@yahoo.co.uk
Ivan Ebong	PRELNOR	ivanebong@gmail.com	Richard Kabuleta	VODP2	rnkabuleta@gmail.com
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Harrison Kaziro	UCA	harrison.kaziro@gmail.com	Alessandro Marini	IFAD	a.marini@ifad.org
Komakech Alfred	PRELNOR	komakecha@gmail.com			

Zambia

	Agreed Action	Responsible Party	Expected Timeline
1	IFAD country programme to study and better understand the historical background of the IFAD partnerships with FOs	ICO	June 2017
2	Map existing FOs in Zambia	ICO and FOs	July/August 2017
3	Organise a IFAD-FO consultations to explore potential partnership opportunities	ICO and FOs	September 2017

List of participants :

Name	Organisation	contact	Name	Organisation	contact
Boyd Ngandu	Ministry of Finance	nganduboyd@gmail.com	Juliet Chinoda	SAPP	julietchinoda@yahoo.com
Dick Siame	IFAD	d.siame@ifad.org	Kwibisa Liywali	SAPP	kwibisal@sapp.gov.zm
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Annex 1: 2017 FAFO Agenda



ESA REGIONAL FARMERS FORUM
20-23 May 2017



Agenda

Saturday, May 20, 2017

14:00 – 18:00

Steering Committee Meeting

- Review of the agenda of the ESA FaFo
- Tasks and responsibilities during the ESA FaFo
- ESA FaFo outcome document: format, process, drafting committee, etc.
- Monitoring of ESA FaFo commitments on partnership

Sunday, May 21, 2017

08:30– 12:30

Session 1

- Welcome remarks – *Sana Jatta, ESA Regional Director*
- Overview of ESA portfolio - *Henrik Franklin, ESA Portfolio Advisor*
- Examples of partnership at country level: Madagascar, Tanzania, Uganda
- Discussion: opportunities and challenges for partnerships at country/regional level

12:30 – 14:00

Lunch

14:00 – 18:00

Autonomous space for farmers' organizations (self-managed)

Monday, May 22, 2017

8:30–10:00	ESA FAFO Plenary Session Opening remarks - <i>Sana Jatta, ESA Regional Director</i> Overview of the FAFO process – <i>Roberto Longo (IFAD)</i> Good Practices in IFAD-FO Partnership – Cases to be selected by farmers' representatives Discussion and Q&A
10:00-10:30	<i>Coffee Break</i>
10:30-12:30	ESA FAFO Breakout Sessions – Country-level discussions Agreement on concrete partnership opportunities at country level
12:30 – 14:00	<i>Lunch</i>

Tuesday, May 23, 2017

17:00–17:30	ESA FAFO Closing session – Announcement of partnership action plans - <i>Sana Jatta, ESA Regional Director</i> - <i>Farmers' Representative (to be designated by Steering Committee)</i>
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Annex 2: FOs Participants list

No.	Home organizations	Country	First Name	Surname
1	CAPAD	Burundi	Jean Marie	Ndayishimiye
2	OROMIA	Ethiopia	Alemayehu	Bekele Jaleta
3	EAFF	Kenya	Stephen	Muchiri
4	EAFF	Kenya	Emma	Tum
5	EAFF	Kenya	Norbert	Tuyishime
6	EAFF	Kenya	Joyce	Wanjiru
7	KLBO	Kenya	Christopher	Chirchir
8	Lesotho Smallholder farmers	Lesotho	Mamalefetsane	Phakoe
9	Chambre d'Agriculture	Madagascar	Richard	Razafindrabary
10	CPM	Madagascar	Francioli	Andrianjan
11	SOA	Madagascar	Jean Louis	Ratsimbazafy
12	Farmers Union of Malawi	Malawi	Jacob	Nyirongo
13	UNAC	Mozambique	Renaldo	Chingore
14	UNAC	Mozambique	Luis	Mario
15	IMBARAGA	Rwanda	Joseph	Gafaranga
16	SeyFa	Seychelles	Serge	Benstrong
17	Agricultural Council of Tanzania	Tanzania	Twalib	Mmbaga
18	Agricultural None State Actor Forum (ANSAF)	Tanzania	Honest	Mseri
19	Agricultural None State Actor Forum (ANSAF)	Tanzania	Audax	Rukonge
22	Development Partners Agriculture Working Group (AWG)	Tanzania	Sizya	Lugeye
20	ESAFF secretariat	Tanzania	Joseph	Mzinga
23	MWIWATA	Tanzania	Stephen	Ruvuga
24	Tanzania Natural Resources Forum (TNRF)	Tanzania	Zakaria Faustin	Shayo
25	Tanzania Pastoralist Community Forum (TPCF)	Tanzania	Joseph	Parsambe
26	WFF/EMEDO	Tanzania	Editrudith	Lukanga
27	ESAFF Uganda	Uganda	Mario	Ace Mungu
30	INOFO	Uganda	Julie	Matovu
31	NUCAFE	Uganda	David	Muonge
32	UBPA	Uganda	Samuel	Kizito
40	UCA	Uganda	Ivan	Asiimwe
28	UCA	Uganda	Harrison	Kaziro
33	UCA	Uganda	Elizabeth	Nsimadala
29	UNFFE	Uganda	Kenneth	Katunga
35	WFF / KWDT	Uganda	Margaret	Nakatano
34	WFO/UNFFE	Uganda	Charles	Ogang
36	INOFO	Zambia	Charles	Mubanga
37	SACAU Board Member	Zimbabwe	Berean	Mukwende
39	ZIMSOF	Zimbabwe	Elizabeth	Mpofu
38	ZIMSOF	Zimbabwe	Nelson	Mudzingwa

Annex 3. Information Note for Breakout Session – Country level discussions

2017 ESA Regional FAFO – Information Note for Breakout Session – Country level discussions

Monday 22 May – 10.30 to 12.30

1. Background and introduction

In 2014, a study of the partnerships between IFAD and Farmers' Organisations (FO) noted that the momentum of these partnerships had reached a plateau, whereas the engagement of FOs in IFAD programmes was diminishing. One of the reasons identified was that the global Farmers' Forum (FAFO) process was too focussed on a global and IFAD Head Quarter perspective, with little dialogue at regional and country level where IFAD funded projects intervene.

In this context, during the 6th Global meeting of the Farmers' Forum held in 2016, members agreed to decentralise the FAFO process and to begin holding regional level FAFOs in order to 'be closer' to the farmers and to foster greater involvement of IFAD regional divisions and country programmes.

The FAFO members also decided to use the IFAD geographical structure for the regional FAFOs in order to facilitate interactions with the regional divisions⁷. Furthermore it was decided to organise the regional FAFOs in concomitance with the IFAD regional divisions' implementation workshops. These workshops usually bring together not only the regional front offices – the regional director, the regional portfolio advisor and the regional economist – but also all the Country Programme Managers (CPM), Country Programme Officers (CPO) and more importantly all the Project Directors (PD) of the IFAD funded projects, who are Government officials. These workshops provide an incredible opportunity for FOs to meet and discuss directly with the PD and with the IFAD country teams who together are responsible for the design, implementation and monitoring of IFAD country programmes.

As such, the first ESA Regional FAFO will include a break-out session which will be organised around country tables (in some cases the tables could include more than one country where there are not enough interlocutors), consisting of FO representatives, the CPMs, CPOs and PD.

2. Objective, Expected Outcome and Structure of the Session

Objective: The objective of the breakout session is to foster country-level discussions between National FO representatives, IFAD Country teams and the Project Directors of IFAD funded projects, in order to initiate partnerships between FOs and IFAD country programmes where they do not exist, and strengthen or further the partnerships in those countries where they already exist.

Expected outcome: It is expected that each table/country will develop a concrete and feasible action plan (please refer to the template in annex) which will outline the next steps and agreed actions to be implemented for the initiation/strengthening of the country level partnerships.

It is extremely important that the roadmap/action plans include concrete and feasible agreed actions, and which can be easily monitored, as the FOs will be expected to report regularly to the Regional and Global FAFO Steering Committees.

Examples of agreed actions could include: holding initial tripartite consultations between IFAD, FO and Government; inclusion of FO representative in IFAD supervision/design missions; inclusion of FO

⁷ IFAD regional divisions are: Asia and the Pacific (APR), Eastern and Southern Africa (ESA), Latin America and Caribbean (LAC), Near East, North Africa, Europe and Central Asia (NEN) and Western and Central Africa (WCA)

representative in COSOP consultations and design; inclusion of FO as implementing partner in future IFAD funded projects.

Structure: The breakout session, scheduled for Monday 22 May from 10.30 to 12.30, will be structured around 8 tables as listed below:

Table	Countries
1	Tanzania, Rwanda
2	Uganda, Zambia
3	Madagascar
4	Kenya, Seychelles
5	Burundi
6	Ethiopia
7	Lesotho, Malawi, Swaziland, Zimbabwe
8	Mozambique

Annex 4: Minutes of the final Preparatory Steering Committee meeting – 21st May 2017

Venue: Speke Resort Munyonyo, Kampala, Uganda

Attendees:

Elizabeth Mpofo for LVC, Elizabeth Nsimadala for EAFF, Berean Mukwende for SACAU, Charles Kabwe Mubanga for INOFO, Charles Ogang for WFO and UNFFE; Margret Nakato for WFO; Serge Benstrong for ESAFF; Alessandro Marini and Roberto Longo for IFAD.

Observers:

Nicolas Syed (SFOAP Programme Analyst, IFAD) and Norbert Tuyishime (EAFF staff and Rapporteur of the meeting)

(Revised) Agenda of the Steering Committee Meeting

1. Introduction and election of chairperson
2. Review of the ESA FAFO participants list
3. Review of the agenda of the ESA FAFO
4. Tasks and responsibilities during the ESA FAFO
5. Monitoring of ESA FAFO commitments on partnership

Item #1 > Adoption of SC agenda, introduction, and election of chairperson.

Main discussion points:

- *Mr Alessandro Marini, IFAD Country Director Uganda and focal point for partnership with FOs in ESA Region, welcomed participants to the FAFO Steering Committee meeting and also in Uganda as a host. Mr Marini specified that the Steering Committee meeting was in preparation of the first ever regional FAFO, and that this meeting will provide lessons that will feed into the organization of Regional FAFO in other regions. He suggested to add 2 items to the SC Agenda: (i) an introduction/review of the FAFO process and the decision to decentralise the FAFO, and (ii) to review the list of participants in order to form the decide upon the groups/tables for the breakout session of the FAFO.*
- *Mr Roberto Longo, Senior Technical Advisor, IFAD Policy and Technical Advisory division (PTA), provided a brief overview of the genesis and the process of the FAFO, highlighting how the process to establish the FAFO started in 2004 and culminated in the first FAFO meeting held in 2006, and subsequent meetings held in 2008, 2010, 2012, 2014 and 2016. He then reiterated the purpose of the FAFO was not political, whereas it was born as an instrument of accountability for IFAD towards the FO and was intended to promote IFAD partnership with existing FO instead of creating parallel groups for project implementation purposes.*
- *Mr Longo then explained how a study of the IFAD-FO partnership noted that the momentum had reached a plateau, whereas the engagement of FOs in IFAD programmes was diminishing. One of the reasons was that the global FAFO process was mainly HQ led with little dialogue at regional and country level where IFAD funded projects intervene. Subsequently, at the 2016 FAFO meeting it was decided to organise the Global FAFO meeting every 4 years, instead of every 2 years, and interpose the global FAFO meeting with regional FAFO meetings.*
- *Mr Longo also explained that it was also decided to use the IFAD geographical structure for the regional FAFO in order to facilitate interactions with the IFAD regional divisions. Furthermore it was decided to organise the regional FAFOs in concomitance with the IFAD regional divisions' implementation workshops, given that these workshops usually bring together the IFAD regional front offices (director, regional advisor/economist), as*

well as all the CPMs, CPOs and Project directors (PD). In fact their presence provides an incredible opportunity for FOs to meet and discuss directly with the PD and IFAD country teams who together are responsible for the design, implementation and monitoring of IFAD country programmes at country level. Furthermore Mr Longo emphasised that the main objective of this regional FAFO was to develop concrete action plans to guide the IFAD-FO partnerships at country level.

- *Ms Elizabeth Mpofo (LVC), member of the global Steering committee*, thanked Mr Longo and reiterated how the process has been brought to the region so that FOs are able to strengthen their collaboration at country level, with IFAD but also with national and local governments involved in IFAD supported projects. She added that there is a general feeling that funds are available and accessible, but that FOs are not sure if they are benefiting real farmers; they are projects only benefiting few FOs while others are left out. This process is to bring all stakeholders in the Committee so that the voice becomes stronger. Ms Mpofo also highlighted the importance of developing a clear Statement at the end of the FAFO, and that therefore the FOs should be sure of the message they want to convey to IFAD so that FOs can easily monitor the implementation of any commitments that will result from the regional FAFO.
- *Mr Berean Mukwende from SACAU*, mentioned that the Committee needs to be clear on the actual mechanisms of how FOs will engage with IFAD, what sort of activities will be implemented, and the M&E aspects to ensure projects are effectively monitored.
- *Ms Elizabeth Nsimadala from EAFF*, presented apologies from EAFF President who was not able to make it to the meeting. She thanked IFAD for bringing all participants together; and reiterated the importance of the process while thanking IFAD for the rich introduction. She further added that regional FAFO will be beneficial to EAFF and its member FOs as it they should be able to obtain important information from the IFAD country teams.

Action and decision points:

- The SC meeting agenda was revised to include 2 new items: (i) introduction and review of the FAFO decentralisation process, and (ii) review of the participants list
- Following the introductory discussions, the SC members elected Mr Charles Ogang, Representative of World Farmers Forum (WFF) and President of Uganda National Farmers Federation (UNFFE), as the Chairman of the Steering Committee.

Item #2 > Review of the list of participants

Main discussion points:

- The list of participants of the ESA FAFO was read out aloud the SC members, while specifying the size (number of people) for each delegation. It was agreed that the range of participants was a good representation of the FO network in Easter and Southern Africa regions.
- Subsequently, Mr Marini informed the SC members that the ESA Regional Implementation Workshop would gather approximately 300 people, from IFAD, IFAD supported projects and government officials.

Action and decision points: none

Item #3 > Review of the agenda of the ESA FAFO

Main discussion points:

- The draft agenda of the ESA FAFO was presented to the SC members as follows:

- Sunday 21 May, in the morning Opening session by ESA Director and presentations by IFAD on ESA portfolio, and on examples of existing country-level partnerships with FOs. In afternoon, autonomous session for FOs.
 - Monday 22 May, in the morning plenary session with remarks from IFAD and FO representative. In the afternoon, country-level break-out sessions.
 - Tuesday 23 May, in the afternoon, the ESA director and a FO representative to read out the ESA FAFO Declaration.
- A number of the SC members requested that a SC representative would also make an opening remark before the ESA Director on Sunday, and also on Monday. Both requests were unanimously agreed by all the SC members.
 - IFAD clarified that the Sunday session would only include selected IFAD staff members of the ESA Division, to ensure that those present are familiar with the FAFO process and IFAD's partnership with FOs.
 - *Mr Longo*, then describes the process for the breakout session on Monday, reiterating the importance of the country level discussions, as IFAD works at a national level through its country programmes. He then explained that it would not be possible to have 1 table for each country, as in some cases there were not enough people to warrant a separate group. As such, IFAD proposed the following set-up: 1) Tanzania- Rwanda; 2) Uganda-Zambia; 3) Madagascar; 4) Kenya; 5) Burundi; 6) Ethiopia, 7) Malawi, Lesotho, Zimbabwe and Swaziland; and 8) Mozambique and Seychelles.
 - *Mr Marini*, then explained that the session on Monday was part and parcel of the ESA Regional Implementation Workshop (RIW), and would be attended by all the RIW participants, and then gave an overview of the RIW Agenda.

Action and decision points:

- It was agreed that a SC representative would make an opening statement at the opening sessions on Sunday morning and Monday.
- The set-up for the breakout sessions on Monday and the Agenda of the ESA FAFO were validated and adopted.

Item #4 > Tasks and responsibilities during the ESA FAFO

Main discussion points:

- The main discussions revolved around who would make the opening statements, who would draft the FAFO declaration, and who would be the rapporteur and draft the FAFO Report.
- The Chair of the SC also requested IFAD to draft an Information Note to guide the participants during the breakout sessions.

Action and decision points:

- The SC members agreed that Mr Charles Ogang would make the opening statement on behalf of the FOs on Sunday morning, while Ms Elisabeth Nsimadala would make the opening statement on Monday and that Ms Elisabeth Mpofu would read the FAFO Declaration, alongside the ESA Director, on Tuesday.
- EAFF agreed to act as rapporteur and draft the FAFO Report
- IFAD agreed to draft an information note for the breakout session
- Mr Roberto Longo, Mr Nicolas Syed, Mr Norbert Tuyishime and Mr Joseph Mzinga (from ESAFF) were appointed as members of the committee that would draft the FAFO Declaration.

Item #5 > Monitoring of ESA FAFO commitments on partnership

Main discussion points:

- Discussions revolved around the composition of the SC and then need to include an IFAD representative in the regional FAFO SC. It was also suggested to include representatives of pastoralists in the regional SC, and IFAD suggested to the SC members to approach the Coalition of Pastoralist Civil Society Organisations (COPASCO)
- *IFAD* highlighted the importance of having high-level FO representatives as members of the SC as this would emphasise the commitment of FOs to the FAFO process and hence their partnership with IFAD.
- Similarly, the SC members discussed about the process to be followed to report to the global FAFO SC on the progress of the regional and national level partnership. In this context it was agreed that the regional SC would need to meet regularly, physically or virtually. Furthermore, as the global FAFO SC would meet in 2018, it was agreed to hold a ESA FAFO SC meeting in early 2018, and subsequently once a year. As such, the SC members agreed that an update on the implementation of the action plans to be developed during the breakout sessions should be provided towards the end of 2017.
- *EAFF* suggested to replicate its reporting mechanism, whereas each board member is tasked with consolidating the reports from a number of NFOs and subsequently report to the Board. Although some SC members that IFAD should take the lead in reporting on the action plans, it was finally agreed that the FOs and the FAFO SC should take the lead so as to not depend on IFAD for the reporting.
- The SC members agreed that there was a need to develop ToRs for the SC, in order to formalise its role in terms of organising, monitoring and reporting on the ESA FAFO.

Action and decision points:

- The SC members agreed to explore how to include pastoralists in the SC and to approach COPASCO to identify a potential representative, and agreed to nominate high-level representatives to the SC.
- The SC members agreed to identify someone who would draft the ToRs for the SC and share for comments and validation.
- It was agreed to apply the *EAFF* reporting mechanism, whereas various FOs would be given the responsibility to monitor and report to the SC on the action plans of various countries. Following the discussions, the following responsibilities were agreed upon:

Country	Farmer Organisation
Angola	Not assigned
Botswana	SACAU
Burundi	EAFF
Comoros	Not assigned
Eritrea	Not assigned
Ethiopia	EAFF
Kenya	ESAFF with EAFF
Lesotho	SACAU
Madagascar	ESAFF with SACAU
Malawi	ESAFF with SACAU

Country	Farmer Organisation
Mauritius	Not assigned
Mozambique	LVC/SACAU
Rwanda	EAFF
Seychelles	ESAFF
South Sudan	Not assigned
Swaziland	SACAU
Tanzania	ESAFF with EAFF
Uganda	EAFF
Zambia	INOFO
Zimbabwe	LVC

