

## ARRI 2014

**Independent Office of Evaluation of IFAD** 

# Annual Report on Results and Impact of IFAD Operations evaluated in 2013



IOE has produced the ARRI annually for more than a decade



224

project evaluations completed by IOE since 2002 - following a consistent methodology



The ARRI is a learning and accountability instrument that provides an independent assessment of the performance of IFAD operations

### **Areas of strength**

Numerous reforms to IFAD's operating model are having a positive effect on performance - direct supervision and implementation support, establishment of IFAD country offices and better portfolio management.

#### IFAD own performance as a partner

2000-2002 27%



2012-2014 90%

#### Rural poverty impact

<sup>2000-2002</sup>



97%

#### Institutions and policies

2000-2002

60%



2012-2014

80%

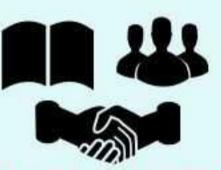
### **Areas for improvement**







More closely adapted to the institutional and policy context of recipient countries





Constrained human and financial resources remain the main limiting factors for improving non-lending performance

Non-lending activities





Greater attention needed to exit strategies and partnerships to scaling up impact for enhanced sustainability

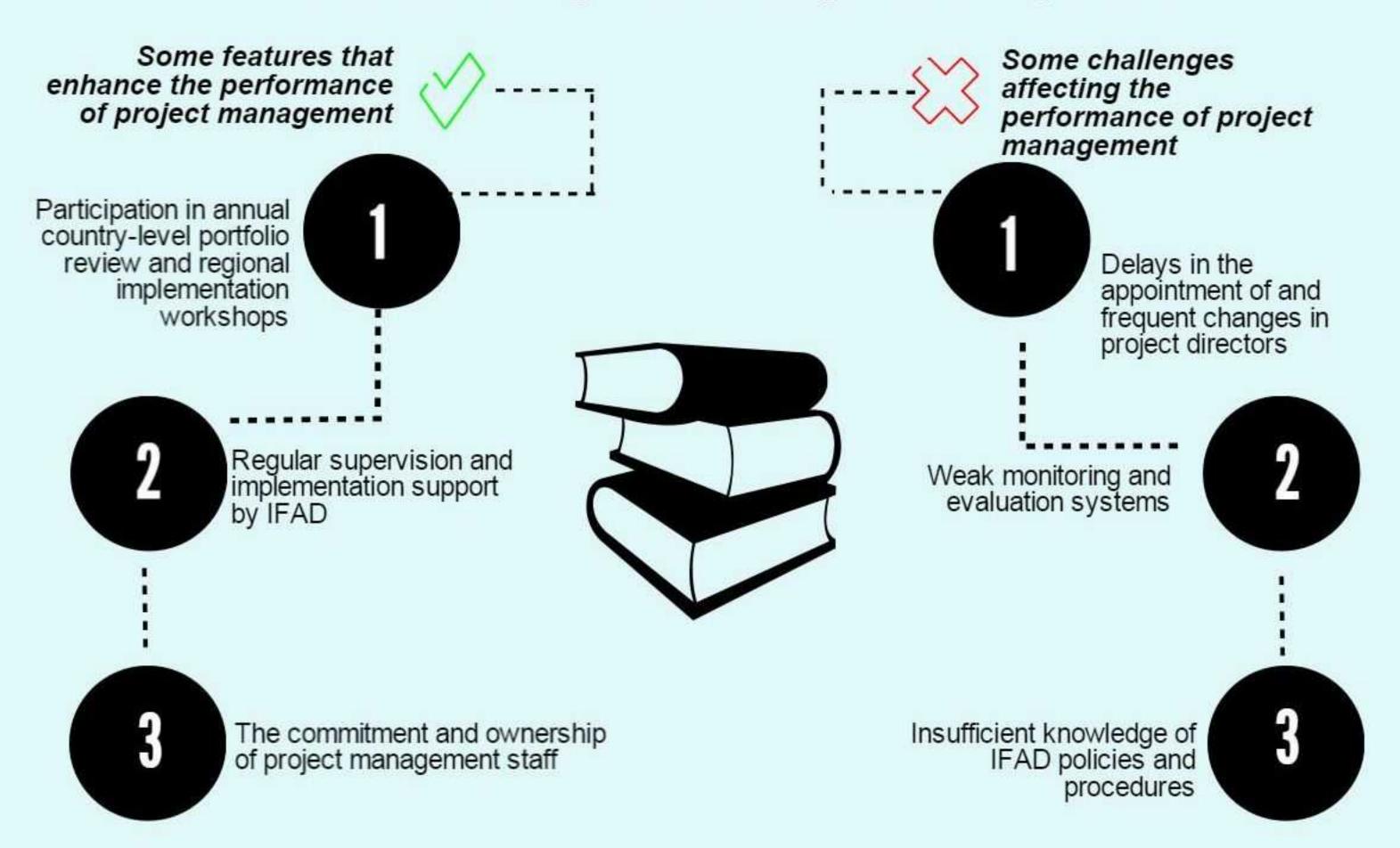


Government



Support to governments to enhance their capacity and performance in the agriculture sector

### **ARRI 2014 learning theme: Project management**



### **Key recommendations**



Completion reviews of country strategic opportunities programmes (COSOPs)

Ensure that
COSOP completion
reports are carried
out systematically
in the future



Budgets for COSOPs and projects

Consider a more differentiated approach towards budget allocations for COSOP development and management; project design; supervision and implementation support; and non-lending activities



IFAD's organizational decentralization

Opportunities for greater decentralization of IFAD and establishment of additional regional/sub-regional offices. Further outposting of country programme managers should be explored.



Use of independent evaluation ratings

evaluation ratings should be used applied in the Report on IFAD's Development Effectiveness (RIDE) to report on the indicators in the IFAD Results Management Framework and in other ad hoc reports relating to results



2015 ARRI learning theme: sustainability of benefits

IOE should treat sustainability of benefits as the learning theme in the ARRI 2015