



India Country Programme Evaluation

Inception Workshop

New Delhi, 11 June 2015

Objectives

1. Assess the performance and results of IFAD-supported operations and strategy in India
2. Generate findings and recommendations to enhance the country programme's overall development effectiveness
3. Provide relevant information and insights to inform the formulation of the future India Country Strategic Opportunities Programme

Introduction - Level of analysis

Methodology: IFAD Evaluation Manual

A. Performance of portfolio of projects (loans)

B. Performance of “non-lending activities”

- Knowledge management
- Partnership-building
- Policy dialogue

C. Performance of the strategy (COSOP)

India/IFAD cooperation - snapshot

- Largest IFAD portfolio
- Total estimated costs of portfolio US\$ 2,600 million
 - ✓ Since 1979, 27 projects (31 IFAD loans) for US\$ 928.6 million
 - ✓ Gov. (central and state) funding: US\$ 711.4 million
 - ✓ External co-financing: US\$ 364 million but latest co-financed project was approved in 2002
- IFAD Country Office since 2005. Out-posting of country programme manager cleared very recently

Current strategy (COSOP) - 2011

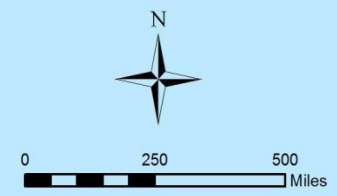
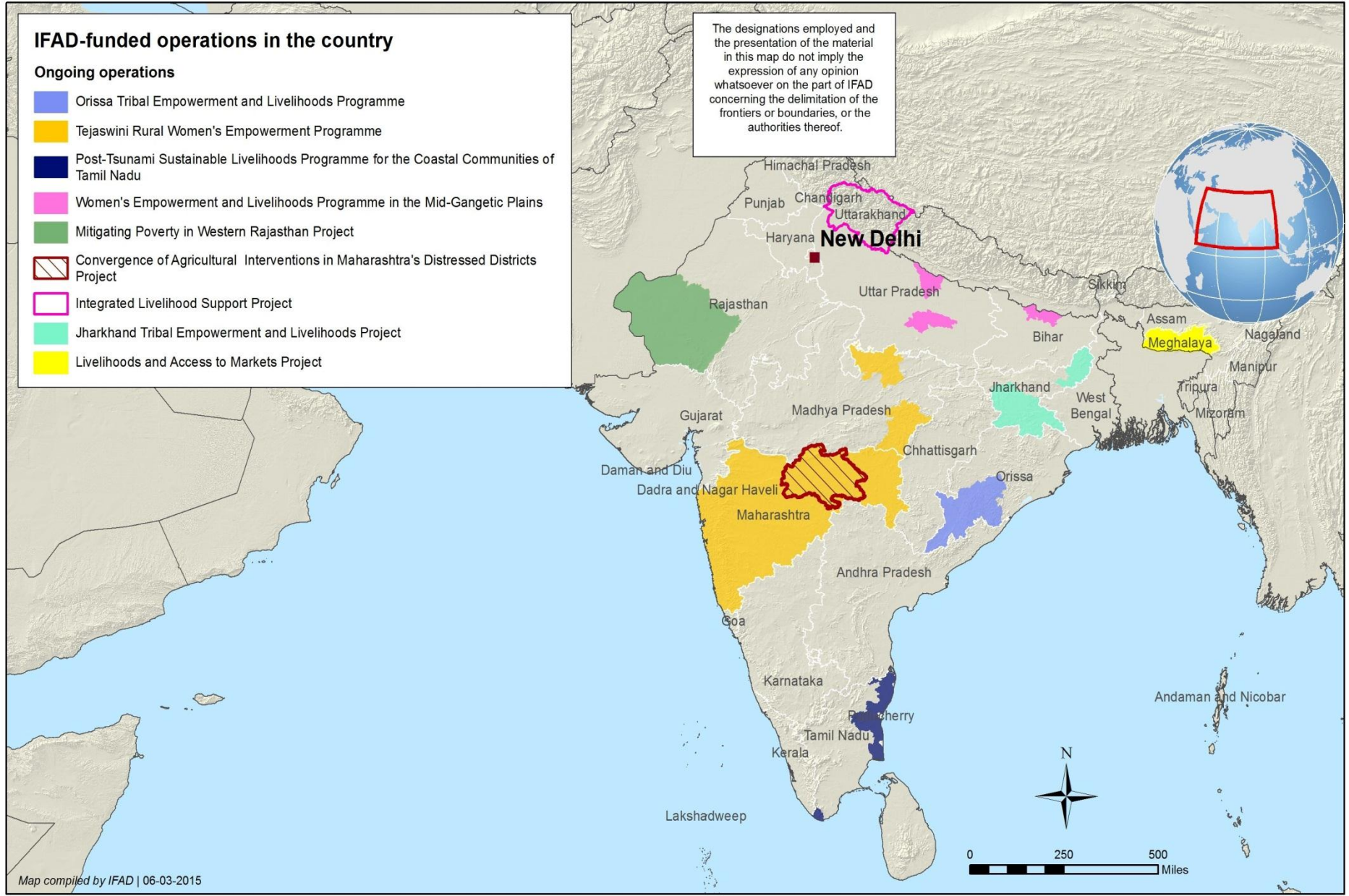
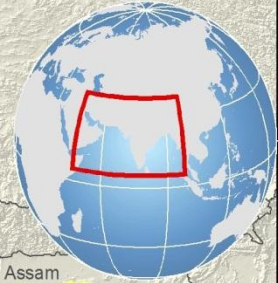
- **Objectives.** Increased rural poor people's access to:
(i) agricultural technologies and natural resources; and (ii) financial services and value chains
- **Geographic priorities.** Rain-fed areas of Jharkhand, Chhattisgarh, Orissa, Bihar, Madhya Pradesh, Uttar Pradesh and Rajasthan
- **Target groups:** (i) tribal communities; (ii) smallholder farmers; (iii) landless people; (iv) women; and (v) unemployed youth
- **Areas of innovation:** (i) renewable energy; (ii) resilience to climate change; (iii) remittances and microinsurance; (iv) fair and effective value chains; (iv) ICT

IFAD-funded operations in the country

Ongoing operations

- Orissa Tribal Empowerment and Livelihoods Programme
- Tejaswini Rural Women's Empowerment Programme
- Post-Tsunami Sustainable Livelihoods Programme for the Coastal Communities of Tamil Nadu
- Women's Empowerment and Livelihoods Programme in the Mid-Gangetic Plains
- Mitigating Poverty in Western Rajasthan Project
- Convergence of Agricultural Interventions in Maharashtra's Distressed Districts Project
- Integrated Livelihood Support Project
- Jharkhand Tribal Empowerment and Livelihoods Project
- Livelihoods and Access to Markets Project

The designations employed and the presentation of the material in this map do not imply the expression of any opinion whatsoever on the part of IFAD concerning the delimitation of the frontiers or boundaries, or the authorities thereof.



Scope of this evaluation

Period: 2010-2015 (previous CPE conducted in 2009)

- Strategy: COSOP 2011
- Current portfolio: 11 projects (1 recently approved)
- In addition, three 3 “old” projects already evaluated by IOE
- Sample of 5-6 grants

Key questions

- Opportunities and challenges of working with projects at State-level and programme articulation at the central level
- Sharing of operational experience with policy makers, at the state, national level, as well as in the context of South-South cooperation
- Convergence with other publicly funded interventions
- Future role and priorities of IFAD in a large lower-middle income country like India, including scaling-up plans

Portfolio performance

Criteria
Relevance
Effectiveness
Efficiency
Impact
Sustainability
Innovation and up-scaling
Gender Equality
Performance of IFAD and the Government

- Analysis of individual loans based on standard criteria
- Rating on a scale of 1-6

Projects to be reviewed

A. Closed, already evaluated	<ol style="list-style-type: none">1. Jharkhand-Chhattisgarh Tribal Development Programme2. National Microfinance Support Programme3. Livelihoods Improvement Project in the Himalayas
B. Ongoing - advanced stage	<ol style="list-style-type: none">1. Orissa Tribal Empowerment and Livelihoods Programme2. Tejaswini Rural Women's Empowerment Programme3. Post-Tsunami Sustainable Livelihoods Progr. - Tamil Nadu4. Women's Empowerment and Livelihoods Programme in the mid-Gangetic Plains5. Mitigating Poverty in Western Rajasthan Project6. North Eastern Region Community Resource Management Project for Upland Areas7. Convergence of Agricultural Interventions in Maharashtra's Distressed Districts Programme
C. New and early implementation	<ol style="list-style-type: none">1. Integrated Livelihood Support Project2. Jharkhand Tribal Empowerment and Livelihoods Project3. Meghalaya Livelihoods and Access to Markets Project4. Odisha Particularly Vulnerable Tribal Groups Empowerment

Non-lending activities

1. Knowledge management	Initiatives and resources to document, analyze, systematize and share operational experiences Specific engagement in <u>South-South</u> knowledge management and sharing
2. Partnership building	<ul style="list-style-type: none">• Government: central and state levels• International organizations• Non-government: NGOs, civil society, private sector, research• International: south-south
3. Policy dialogue	<ul style="list-style-type: none">• Government perspectives on engaging with IFAD• Activities and results at the central and state levels

COSOP (strategic) performance

Criterion	Examples
1. Strategic relevance	<ul style="list-style-type: none">- Geographic, sectoral, thematic priorities- Convergence with national, sectoral policies and programmes- Targeting mechanism and inclusion of cutting-edge approaches
2. Strategic effectiveness	<ul style="list-style-type: none">- Progress on strategic objectives- Monitoring at strategic level- Programme management aspects

CPE will independently triangulate from several sources

Source	Remarks
1. Self-assessment (IFAD & Gov)	Document produced in May
2. Review of the documentation	To be done by IOE
3. Outcome surveys	Available for some projects
4. Client surveys	Available 2011, 2013
5. Interviews with Government and partners in the capital	
6. Interviews with state agencies	
7. Field visits	Need support from project teams and IFAD country office

Evaluation calendar

Date	Event
12 Oct – 6 Nov 2015	Main mission
Mid-Feb 2016	Draft report shared with Gov. and IFAD-APR
Mid- March 2016	Comments due
End April 2016	National Roundtable workshop
End July 2016	Agreement at completion point