ECG discussion panel

Abidjan, 18-20 October 2023

Synergies, collaboration between independent evaluation and evaluation by management

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2019

PEER REVIEW

EVALUATION POLICY 2021
covering both independent and Management self-evaluation

INSTITUTIONAL GOALS

Improved livelihoods, inclusive and sustainable poverty reduction

Development Effectiveness Framework

IOE multi-year evaluation strategy

Evaluation Manual 2022

Establishes key principles and definitions for both independent and self-evaluation

The 2022 Evaluation Manual

Institution-wide coverage (IOE and Management)

Foster collaboration and synergies between Self Evaluation and Independent Evaluation

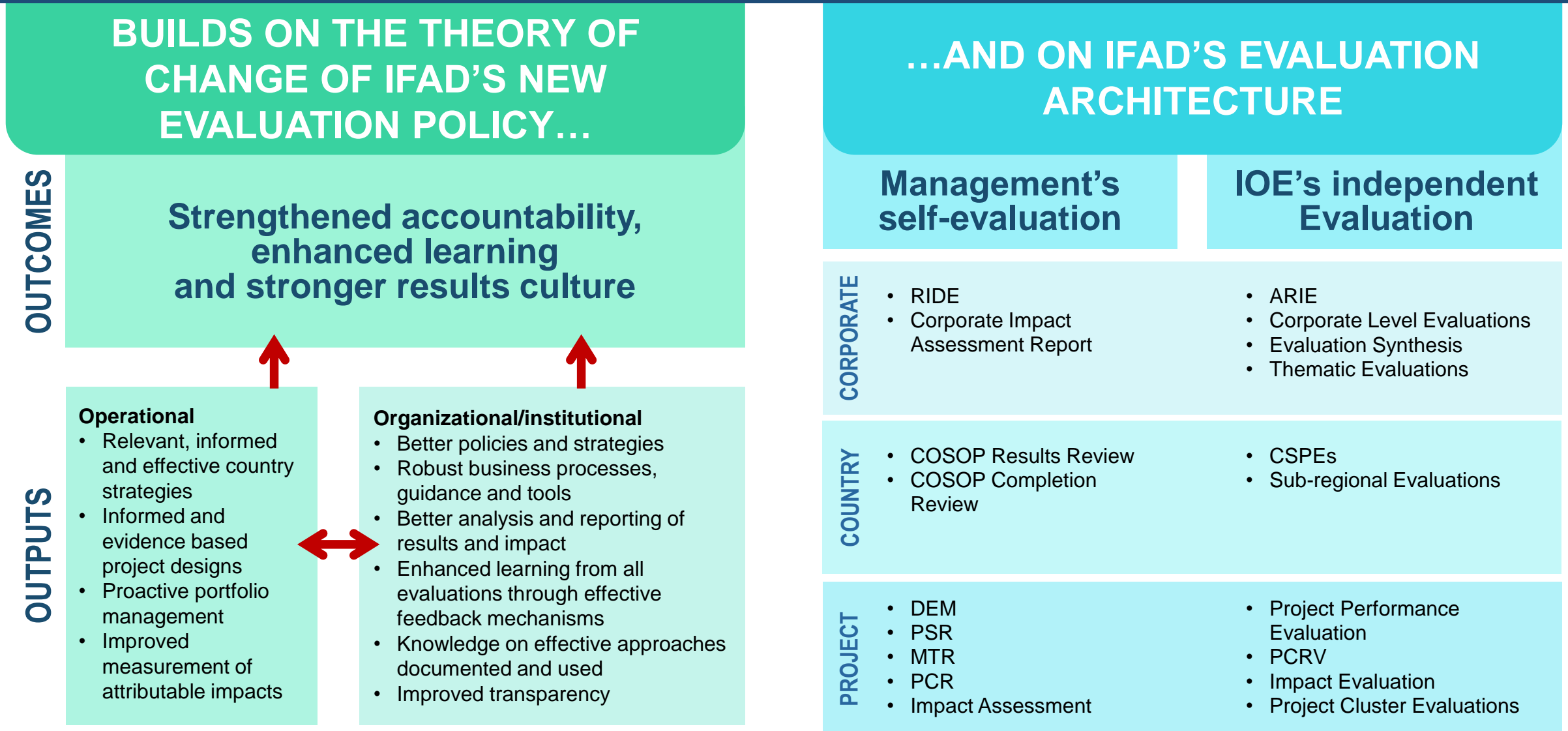**Include contemporary approaches to evaluation (next slide)**

Part 1: Evaluations in IFAD (general principles and methodology)
Part 2: Guidance on self and independent evaluation products

'Living' electronic document available on a dedicated website in 4 languages, with periodic updates and hyperlinked references to videos / presentations. Web-based training module.

The foundations of the Updated Evaluation Manual

BUILDS ON THE THEORY OF CHANGE OF IFAD'S NEW EVALUATION POLICY…

OUTCOMES

Strengthened accountability, enhanced learning and stronger results culture

OUTPUTS

Operational
- Relevant, informed and effective country strategies
- Informed and evidence based project designs
- Proactive portfolio management
- Improved measurement of attributable impacts

Organizational/institutional
- Better policies and strategies
- Robust business processes, guidance and tools
- Better analysis and reporting of results and impact
- Enhanced learning from all evaluations through effective feedback mechanisms
- Knowledge on effective approaches documented and used
- Improved transparency

…AND ON IFAD'S EVALUATION ARCHITECTURE

	Management's self-evaluation	IOE's independent Evaluation
CORPORATE	• RIDE • Corporate Impact Assessment Report	• ARIE • Corporate Level Evaluations • Evaluation Synthesis • Thematic Evaluations
COUNTRY	• COSOP Results Review • COSOP Completion Review	• CSPEs • Sub-regional Evaluations
PROJECT	• DEM • PSR • MTR • PCR • Impact Assessment	• Project Performance Evaluation • PCRV • Impact Evaluation • Project Cluster Evaluations

Overview of the independent evaluation products

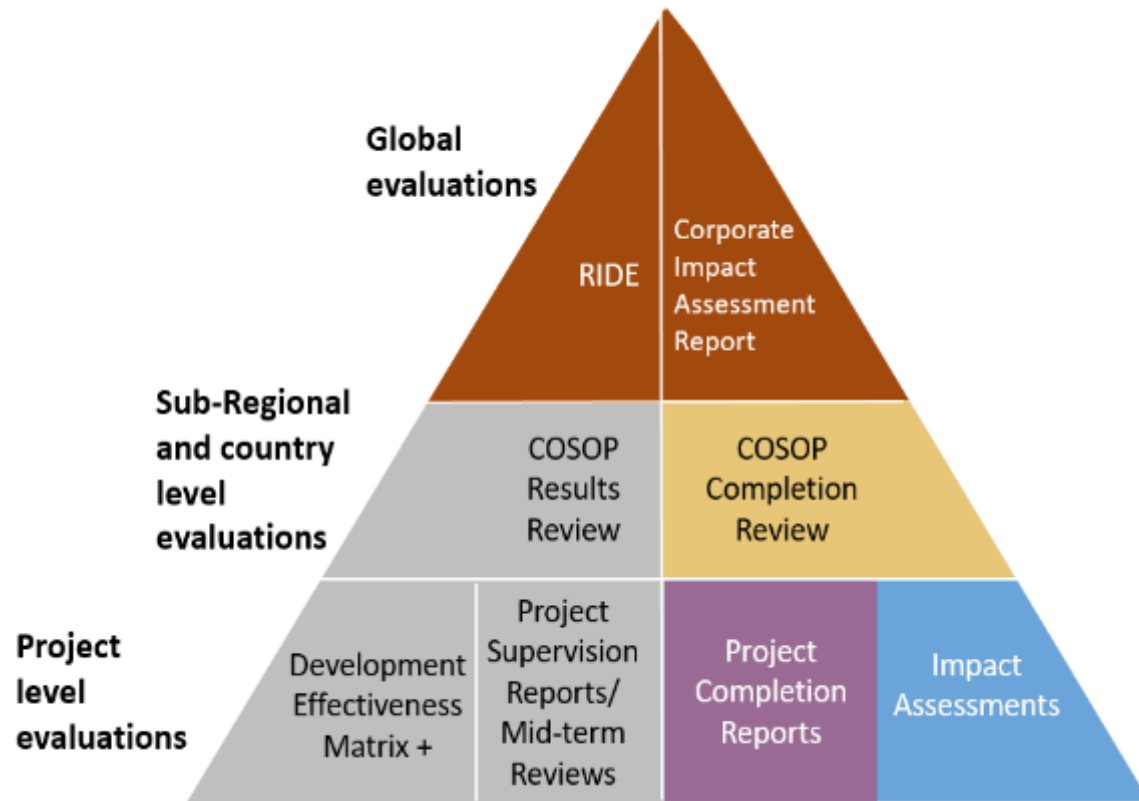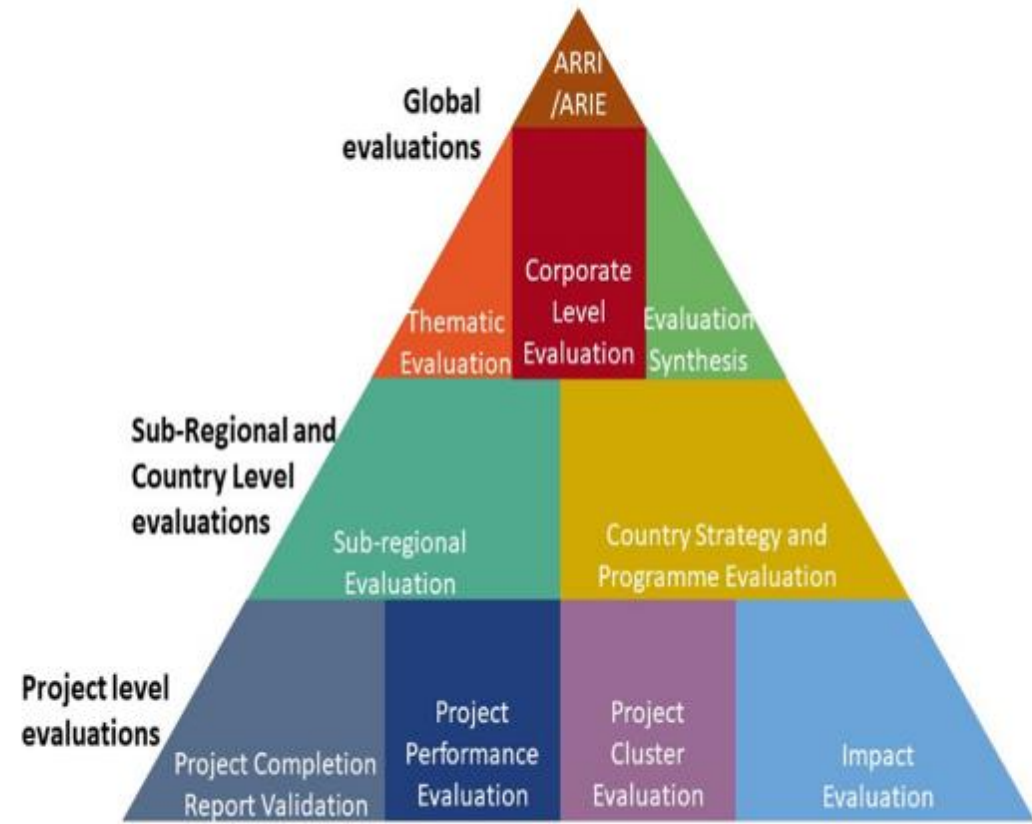| Work	Range	Parallel
Work programme of IOE determined through consultation with Management (8 interactions/year) and governing bodies (7 interactions per year)	Broad range of independent evaluation products, recent additions: (i) project cluster evaluation; (ii) sub-regional evaluations; (iii) rapid corporate reviews / syntheses	Parallel products but no 'duplication' with self-evaluation: (i) findings often differ; (ii) IOE adds primary field evidence; (iii) IOE has a mandate to assess self-evaluation

Parallel and complementary systems

Self-evaluation products

Independent evaluation products

Moving forward

Cooperation with Management

o Identification of topics for rapid evaluation / review, to provide findings and recommendation within short time frame

o In-house evaluation learning events: managers as panellists

o Workshops / clinics on methodology

o Discussion groups to explain divergent findings

To be improved / clarified

- Some Board members do not recognize between annual report of Management and IOE (≠ findings), reflecting different understanding of oversight function

- Nature and interpretation of impact assessments (self-evaluation)

- Coordination with Office of Audit